

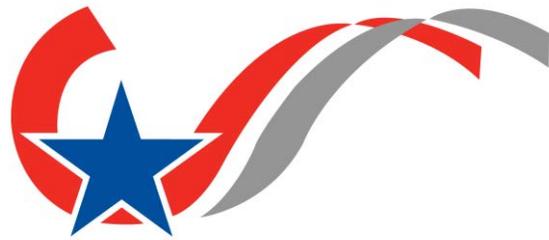
2014 2015

APPROVED CITIZENS' ANNUAL BUDGET



CITY OF COLLEGE STATION
Home of Texas A&M University®

Veterans Park & Athletic Complex



CITY OF COLLEGE STATION
Home of Texas A&M University®

City of College Station, Texas Approved Budget for Fiscal Year 2015

October 1, 2014 to September 30, 2015

Principal City Officials, October 2014

Elected Officials

Mayor	Nancy Berry
City Council Place 1	Blanche Brick
City Council Place 2	Steve Aldrich
City Council Place 3/Mayor Pro Tem.....	Karl Mooney
City Council Place 4	John Nichols
City Council Place 5	Julie Schultz
City Council Place 6	James Benham

City Administration

City Manager	Kelly Templin
Deputy City Manager	Chuck Gilman
Assistant City Manager	Jeff Kersten
Assistant City Manager	Jeff Capps
Director of Planning and Development Services	Lance Simms
Director of Public Communications	Jay Socol
Director of Water Services Department	David Coleman
Director of Electric Utility.....	Timothy Crabb
Chief of Police	Scott McCollum
Fire Chief	Eric Hurt
Director of Public Works	Donald Harmon
Director of Parks and Recreation	David Schmitz
Director of Information Technology	Ben Roper
Director of Human Resources	Alison Pond
Director of Community Services	Debbie Eller
City Attorney	Carla Robinson
City Secretary	Sherry Mashburn
Internal Auditor.....	Ty Elliott



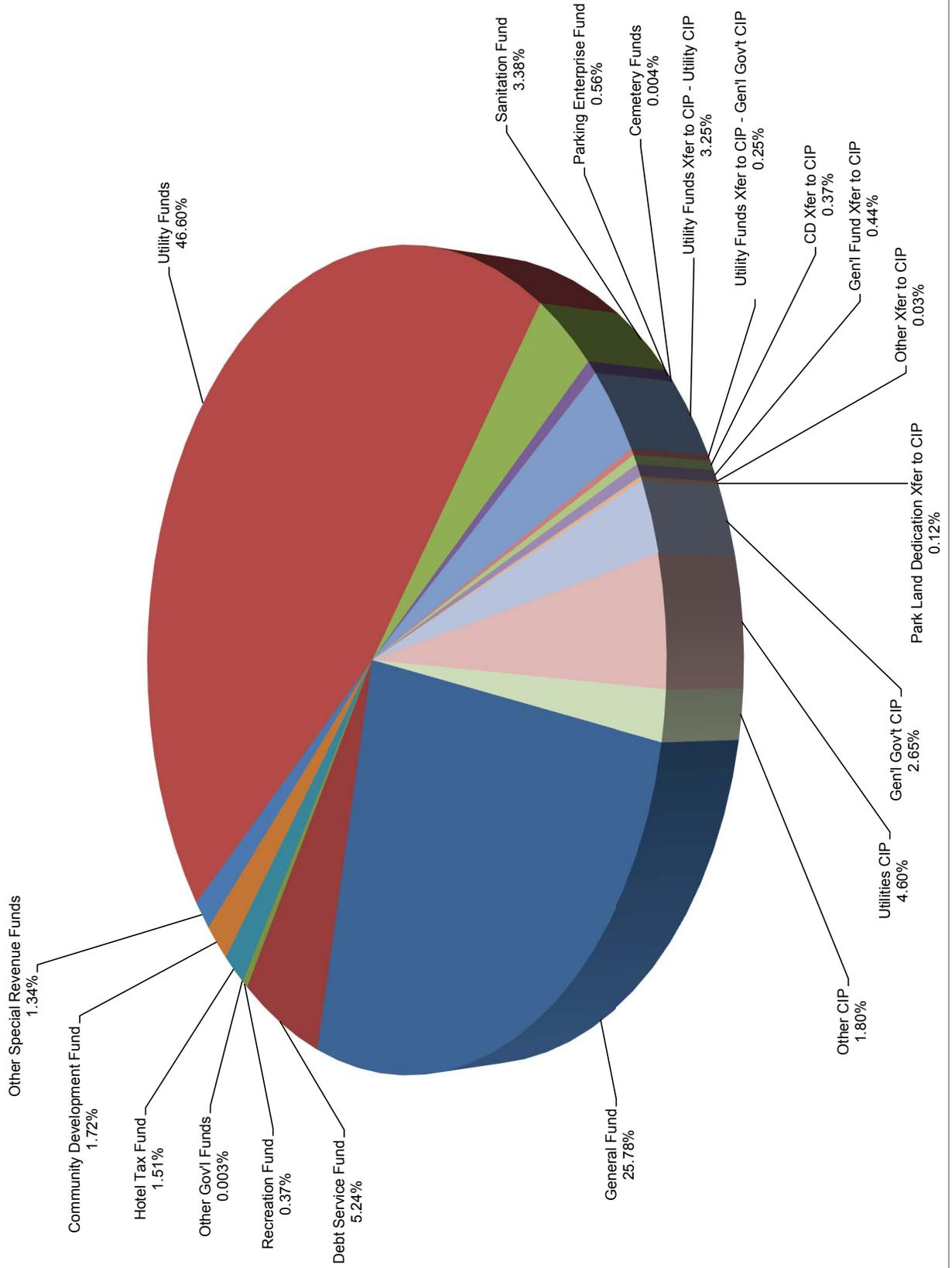
CITY OF COLLEGE STATION
Home of Texas A&M University®

City of College Station
Fiscal Year Comparison Summary

Fiscal Year 2014-2015	FY15 Approved	FY15 Approved	Net	Net Operating	% Change
Approved Budget	Total Funds Available	Total Appropriation of Funds	Transfers	and Capital Budget	from Prior Fiscal Year
General Fund	\$ 75,311,851	\$ 67,850,542	\$ (2,610,594)	\$ 65,239,948	11.10%
Debt Service Fund	16,103,695	13,252,308	-	13,252,308	6.88%
Economic Development Fund	703,836	514,254	(514,254)	-	N/A
Recreation Fund	942,950	3,218,331	(2,275,381)	942,950	-9.14%
Municipal Court Funds	1,055,980	278,440	-	278,440	6.88%
Police Seizure Fund	87,153	27,000	-	27,000	-32.50%
Utility Funds	137,761,133	117,946,445	-	117,946,445	-5.80%
Sanitation Fund	9,235,722	8,566,064	-	8,566,064	4.19%
Northgate Parking Fund	1,750,964	1,420,247	-	1,420,247	-2.52%
Hotel Tax Fund	17,810,143	3,819,887	-	3,819,887	28.90%
Community Development Fund	4,341,847	4,341,847	-	4,341,847	92.24%
Wolf Pen Creek TIF	1,257,597	1,257,597	-	1,257,597	1.83%
West Medical District TIRZ #18	268,737	-	-	-	N/A
East Medical District TIRZ #19	2,092	-	-	-	N/A
PEG Access Channel Fee Fund	218,134	81,120	-	81,120	N/A
R.E. Meyer Estate Restricted Gift Fund	116,620	-	-	-	N/A
Insurance Funds	22,597,522	10,902,240	(10,902,240)	-	N/A
Utility Customer Service Fund	2,528,930	2,329,034	(2,329,034)	-	N/A
Internal Services Funds	13,738,666	8,123,229	(8,123,229)	-	N/A
Drainage Fund (O&M)	4,292,814	1,742,305	-	1,742,305	5.69%
Chimney Hill Fund	9,334,083	9,334,083	(9,327,416)	6,667	-94.83%
TX Ave Cemetery Endowment Fund	1,825,566	-	-	-	N/A
Memorial Cemetery Endowment Fund	896,005	10,000	-	10,000	0.00%
Memorial Cemetery Fund	1,842,691	262,795	(262,795)	-	-100.00%
Subtotal of Operations & Maintenance	\$ 324,024,731	\$ 255,277,768	\$ (36,344,943)	\$ 218,932,825	1.45%
Utility Funds Transfer to CIP - Utility CIP	8,220,000	8,220,000	-	8,220,000	20.00%
Utility Funds Transfer to CIP - Gen'l Gov't CIP	623,061	623,061	-	623,061	N/A
Sanitation Transfer to CIP - Gen'l Gov't CIP	43,439	43,439	-	43,439	N/A
Drainage Transfer to CIP - Gen'l Gov't CIP	28,959	28,959	-	28,959	N/A
Community Development Transfer to CIP	928,139	928,139	-	928,139	6.59%
General Fund Transfer to CIP	1,123,416	1,123,416	-	1,123,416	N/A
Equipment Replacement Transfer to CIP	-	-	-	-	-100.00%
Park Land Dedication Transfer to CIP	300,000	300,000	-	300,000	N/A
Capital Transfers to CIP	\$ 11,267,014	\$ 11,267,014	\$ -	\$ 11,267,014	13.37%
General Government Capital Imp. Proj.	\$ 31,619,213	\$ 9,739,746	\$ (3,035,014)	\$ 6,704,732	-58.55%
Utility Capital Improvement Projects	25,068,315	19,857,234	(8,220,000)	11,637,234	26.02%
Community Development Capital Imp Proj.	750,878	750,878	-	750,878	-22.29%
Special Revenue Capital Imp. Proj.	4,147,557	3,807,852	(12,000)	3,795,852	14.18%
Subtotal of Capital Expenditures	\$ 61,585,963	\$ 34,155,710	\$ (11,267,014)	\$ 22,888,696	-22.94%
Totals	\$ 396,877,708	\$ 300,700,492	\$ (47,611,957)	\$ 253,088,535	-0.92%

Fiscal Year 2013-2014	FY14 Approved	FY14 Approved	Net	Net Operating	% Change
Approved Budget	Total Funds Available	Total Appropriation of Funds	Transfers	and Capital Budget	from Prior Fiscal Year
General Fund	\$ 68,397,976	\$ 61,412,903	\$ (2,688,686)	\$ 58,724,217	2.53%
Debt Service Fund	15,739,116	12,399,455	-	12,399,455	2.96%
Economic Development Fund	1,007,171	998,900	(998,900)	-	N/A
Recreation Fund	1,037,750	3,253,310	(2,215,560)	1,037,750	0.84%
Municipal Court Funds	1,107,711	260,509	-	260,509	-6.48%
Police Seizure Fund	101,656	40,000	-	40,000	0.00%
Utility Funds	144,174,375	125,212,639	-	125,212,639	0.77%
Sanitation Fund	8,670,044	8,221,686	-	8,221,686	0.96%
Northgate Parking Fund	1,566,713	1,457,011	-	1,457,011	19.85%
Hotel Tax Fund	6,202,447	2,963,507	-	2,963,507	32.30%
Community Development Fund	3,682,919	2,258,581	-	2,258,581	-23.03%
Wolf Pen Creek TIF	1,235,044	1,235,044	-	1,235,044	-7.42%
West Medical District TIRZ #18	74,652	-	-	-	N/A
East Medical District TIRZ #19	1,037	-	-	-	N/A
PEG Fee Fund	278,290	114,383	(114,383)	-	N/A
R.E. Meyer Estate Restricted Gift Fund	-	-	-	-	N/A
Insurance Funds	20,661,356	9,963,316	(9,963,316)	-	N/A
Utility Customer Service Fund	2,409,067	2,231,533	(2,231,533)	-	N/A
Internal Services Funds	12,547,094	7,590,712	(7,590,712)	-	N/A
Drainage Fund (O&M)	3,732,529	1,648,562	-	1,648,562	18.41%
Chimney Hill Fund	1,959,466	128,983	-	128,983	-82.21%
TX Ave Cemetery Endowment Fund	1,783,079	-	-	-	N/A
Memorial Cemetery Endowment Fund	823,699	10,000	-	10,000	0.00%
Memorial Cemetery Fund	1,894,376	196,058	-	196,058	N/A
Subtotal of Operations & Maintenance	\$ 299,087,567	\$ 241,597,092	\$ (25,803,090)	\$ 215,794,002	1.35%
Utility Funds Transfer to CIP - Utility CIP	6,850,000	6,850,000	-	6,850,000	-8.67%
Utility Funds Transfer to CIP - Gen'l Gov't CIP	752,500	752,500	-	752,500	N/A
Sanitation Transfer to CIP - Gen'l Gov't CIP	-	-	-	-	N/A
Drainage Transfer to CIP - Gen'l Gov't CIP	-	-	-	-	N/A
Community Development Transfer to CIP	870,790	870,790	-	870,790	-19.26%
General Fund Transfer to CIP	589,549	589,549	-	589,549	N/A
Equipment Replacement Transfer to CIP	475,000	475,000	-	475,000	N/A
Park Land Dedication Transfer to CIP	400,000	400,000	-	400,000	N/A
Capital Transfers to CIP	\$ 9,937,839	\$ 9,937,839	\$ -	\$ 9,937,839	4.45%
General Government Capital Imp. Proj.	\$ 28,589,065	\$ 19,264,299	\$ (3,087,839)	\$ 16,176,460	99.62%
Utility Capital Improvement Projects	26,755,509	16,084,273	(6,850,000)	9,234,273	-40.13%
Community Development Capital Imp Proj.	966,272	966,272	-	966,272	52.60%
Special Revenue Capital Imp. Proj.	3,355,017	3,324,415	-	3,324,415	6.69%
Subtotal of Capital Expenditures	\$ 59,665,863	\$ 39,639,259	\$ (9,937,839)	\$ 29,701,420	-4.11%
Totals	\$ 368,691,269	\$ 291,174,190	\$ (35,740,929)	\$ 255,433,261	0.80%

City of College Station Net Budget - \$253,088,535



Budget Overview

The following sections provide an overview of the Governmental Funds, Enterprise Funds (including Capital Project Funds), Special Revenue Funds, and Internal Service Funds. The text below focuses on the various City departments and functions provided by each department. Descriptions of changes to the base budget and service level increase or decrease requests are included in the text.

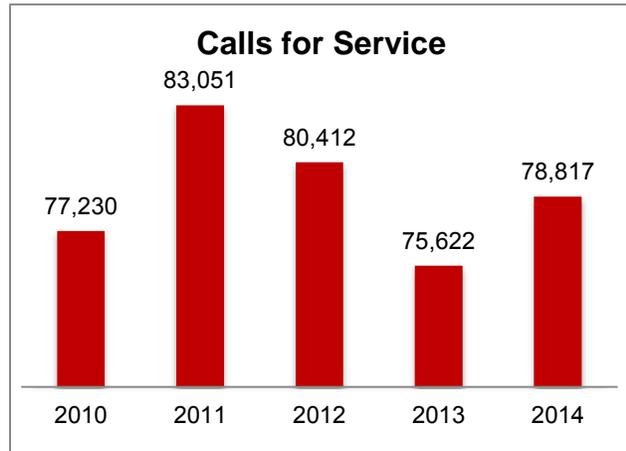
Governmental Funds

Police Department

The Police Department provides a number of services that help keep the community safe. Services provided include: 1) police patrol with certified police officers who are assigned to specific areas of the City and who are equipped with police vehicles and all necessary equipment; 2) criminal investigation for the investigation of reported crimes; 3) animal control; 4) communications and emergency medical dispatch support for police, fire and EMS; 5) short term jail/detention facilities that reduce the processing time of arrests; and 6) a recruiting and training division that serves as a support and training function for the Department.

The Police Department FY15 Approved Budget includes twelve service level adjustments (SLAs). The first SLA is for a 3% adjustment to the pay scales for the Police Department's sworn officers. This adjustment is an effort to better align the pay of the sworn officers with that of other local agencies. There is currently a disparity that this adjustment is intended to help address. Other pay related SLA requests made by the department include pay for a Corporal Intermediate Rank and Mental Health Peace Officer Incentive pay. The patrol division does not currently have an intermediate rank between the Sergeant position and the line-level officer. The Corporal Intermediate Rank pay will provide a stipend for line officers who serve as a Corporal on an as needed basis. Over the past several years, the Police Department has seen an increasing demand for service from the Mental Health Community. To better serve these demands, the department has trained 16 officers as Mental Health Police Officers. This SLA request is for the addition of an annual incentive pay for these officers.

In the past several years, a number of sworn officer positions were added to the Department in order to keep up with the growth and growing demands of the City. For FY15, the Department requested several support positions due to the increasing demands on the administrative functions. The first of the staffing SLAs is for the addition of a Police Assistant/Civilian Training Coordinator position. The addition of this position to the Recruiting and Training division will allow a civilian to take the responsibility of managing all civilian hiring and conducting background investigations and pre-employment testing. This will allow the current officers in the division more time to focus on training the department's sworn officers. Also requested is an Assistant Information Services Manager/Open Records Specialist. The day-to-day and open records request demands within Information Services Division have increased substantially. This position will provide additional support in this area. A third position requested is for a Public Safety GIS Analyst. The Police and Fire Departments require a Public Safety GIS Analyst position in order to provide enhanced public safety services to citizens. The Police Department provides a geographical accountability model of policing to citizens and both departments strive to minimize response time. This position will also provide GIS support during critical incidents and will assist the departments in preparing products as needs arise. A significant tool to accomplish these goals is a robust graphical information system that will be provided by the new Computer Aided Dispatch and Records Management System (CAD/RMS). It is important that both the Police and Fire Departments have shared personnel in place to



The above graph illustrates calls for service. A "call for service" is activity that requires action by an officer/employee of the Police Department, be it self-initiated or based on a civilian's request for service. These include criminal offenses and miscellaneous non-criminal incidents.

provide updates to these critical GIS resources so that operational components of the CAD/RMS function properly and meet the ever-increasing demands of public safety personnel.

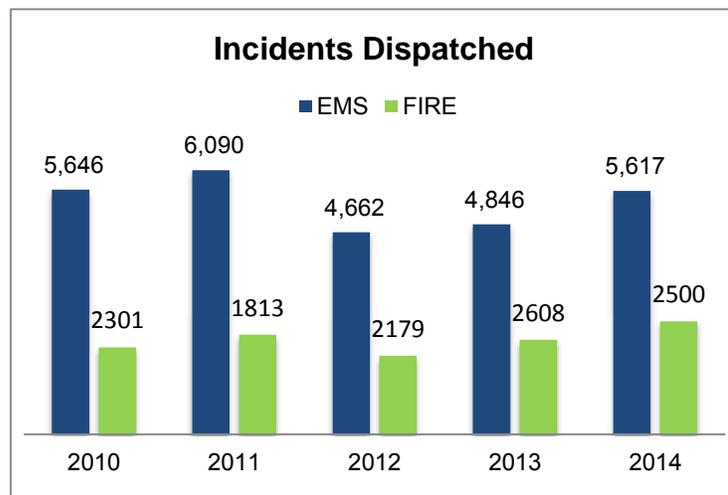
The FY15 Police Department requests also include an SLA for an additional Animal Control Officer. In FY12, due to a department reorganization and an increase in fleet maintenance requirements, the Animal Control Supervisor position was upgraded to a Support Services Manager. This position supervises Animal Control and the fleet functions. This change significantly improved fleet maintenance, but resulted in the loss of a working Animal Control Officer position. This request will bring the total count of Animal Control Officers from three to four, which will significantly increase the Department's ability to respond to animal control calls. Also requested in FY15 is the addition of two Traffic Unit Officer positions. The growth of the city has increased the amount of traffic that travels our roads daily. Due to budget reductions a few years ago, the unit lost two officers. In order to be most effective, the unit needs to expand by two officers and return to its original size of six officers.

An additional SLA request in the Police Department for \$162,950 is intended to address increasing costs in existing service areas. The largest item in the request is for ammunition. The price of ammunition increased exponentially in recent years and it has become extremely difficult to purchase. This request includes \$100,000 for the purchase of three-years' of ammunition that can be stored for use. Other items as part of this SLA include rental fees for training facilities, contract amounts for Sergeant and Lieutenant assessment boards, an increase in the awards budget to adequately recognize and honor employees, an increase in the tactical budget to cover the cost of safety vests for SWAT officers and TAC medics, an increase in buy funds for the special investigations unit for use during investigations, an increase in vehicle maintenance budget, and maintenance funds for the TASERS and forensic software programs.

Other equipment SLAs requested by the Police Department include an SLA for equipment in the Northgate Booking Station and an SLA for additional TASER units. The Northgate Booking Station Equipment SLA is for the purchase of hand-held radio units and inclement weather gear for the holding facility staff. The TASER SLA request is for the purchase of 10 additional TASERS, along with an assurance plan designed to lock in a price with the initial purchase with a percentage of that price paid into the plan over five years. At the conclusion of the five years, the department receives a new device at the previous price with the latest technology available. The Police Department SLA requests also include the addition of three patrol cars to the fleet. The total number of fleet vehicles for the Uniform Patrol Division is currently inadequate to support department needs. The addition of these vehicles will help accommodate all of the demands and maintenance support necessary.

Fire Department

The Fire Department provides services to College Station, Texas A&M University, and the City of Bryan—through an automatic aid program—and to rural areas around College Station through mutual aid agreements. The Fire Department currently operates six stations located throughout the City. The basic services provided by the Fire Department include: 1) fire response; 2) emergency medical response; 3) fire prevention services, including commercial fire safety inspections and fire prevention training at local schools and various functions; and 4) hazardous material response.



Fire Department approved FY15 budget includes a City Council directed change to the department's pay plan and three SLAs that will promote the City Council priorities to efficiently, effectively, and strategically place and deliver core services and infrastructure that maintains citizens' health, safety and general welfare.

Per City Council direction, approximately \$254,173 will be allocated for pay increases in the department's pay plan. This adjustment is an effort to better align the pay of the firefighters with that of other local agencies. There is currently a disparity that this adjustment is intended to help address.

The first SLA allocates \$435,834 for the replacement of Emergency Medical Service equipment. This request will replace current cardiac monitors and patient stretchers that have reached the end of their service life.

A second SLA in the amount of \$158,737 is approved for funding the addition of one EMS Safety Officer. The addition of an on-shift Safety Officer will increase the safety of firefighters working during emergency incidents and will help the incident commander to identify on-scene hazards that will reduce or eliminate injuries. The FY14 budget included the addition of one Safety Officer/EMS. Per City Council direction, the proposed SLA was reduced to remove one Safety Officer position in order to fund departmental pay increases. It is anticipated that an additional on-shift Safety Officer will be requested in future years to complete the staffing for this program.

The third SLA in the amount of \$313,668 is for four firefighter positions in order to staff the Fire Station #6 ladder company. This ladder company will provide initial response to all high-rise buildings on University Drive and the Texas A&M campus. The Fire Department opened Fire Station #6 in December 2012 to provide improved fire and EMS services to the northern part of College Station. Funding for the operations and maintenance costs of the new fire station, including staffing, training, supplies and equipment will be phased in over several years. It is anticipated that additional firefighters will be requested in order to complete the original staffing request for the ladder company.

Public Works Department

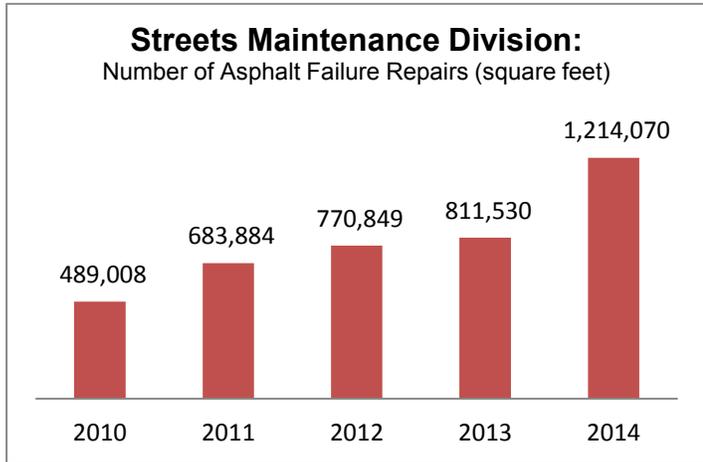
The Public Works Department consists of the following divisions: Capital Projects; Facility Maintenance; Streets Maintenance; Traffic Signals; Traffic Signs; Landscape and Irrigation Maintenance; and Administration. The department is also responsible for Drainage Maintenance, Sanitation, and Fleet Services. **Public Works Administration Division** is responsible for the daily administrative functions of the department.

The **Traffic Engineering Division** conducts and reviews traffic engineering studies and plans and evaluates on-street parking throughout the City. Additionally, the Traffic Engineering Division engages in public education, special programs, and project management of related capital projects.

The **Facilities Maintenance Division** provides support services to City departments through the maintenance of City facilities. This includes heating, ventilation and cooling systems. Additionally, Facilities Maintenance personnel perform minor building construction and remodeling activities. The Division also repairs and/or replaces equipment in a timely manner. A facility assessment was conducted in the fall of 2013 and the Facilities Maintenance Division set up an anticipated maintenance and corrective repairs schedule to address some of the issues identified as part of this assessment. Three SLAs are approved in this division. The first SLA in the amount of \$305,377 is for funding to address a number of the corrective repairs that have been identified. Funds were also budgeted in FY14 to address corrective issues identified and the FY15 funds will continue the repairs needed. A second SLA for \$16,264 is to increase the ongoing maintenance funds for all facilities that the City maintains. The intent of this SLA is to better align the budget for ongoing City-wide maintenance with anticipated costs. A third SLA in the amount of \$56,715 is approved to fund a Facilities Maintenance Staff Assistant position to provide resources needed to meet additional facilities maintenance needs arising from the growth of the City.

The **Capital Projects Division** is responsible for the administration of the City's capital improvement plan. This includes the management of projects approved with bond elections such as streets, fire stations, libraries, and others. Several of the capital projects for public utilities such as Electric, Water, Wastewater, and Drainage are also handled in this division. A FY15 SLA for \$100,761 is approved for the addition of one Engineer in Training necessary to manage increasing project workload as a result of the growth of the City and the associated rehabilitation and extension of City infrastructure.

The **Streets Maintenance Division** of the Public Works Department strives to ensure that the street system within the City of College Station is properly maintained. This is done through a number of programs, including a street rehabilitation program that addresses street repair before more expensive reconstruction measures are needed. The Streets Maintenance Division coordinates with the Engineering and Capital Projects Divisions to plan and develop major street projects. The Streets Maintenance Division also provides other routine maintenance services such as pothole patching and crack sealing. The



effectiveness of this service is measured by the average pavement rating of the City's streets. The citywide average pavement rating for 2014 is an 86 out of 100, which means that city streets are in good condition overall. A decision matrix is used to determine the maintenance strategy for a particular roadway and is based upon the type of distresses present, the density of the distresses, and the roadway classification. Funding is included in the FY15 budget for the Division's pavement maintenance and rehabilitation plan.

Two SLAs are included in the approved budget for the Streets Maintenance Division. One SLA requests \$600,000 in funding to continue the rehabilitation and upgrade of streets due to increased traffic pressure. This will provide a new surface that provides a safer route and protects the original infrastructure investment. A portion of this SLA, \$454,000, is approved as recurring expenses, and the balance (\$146,000) is approved for one-time costs. A second SLA request in the amount of \$91,140 is for a Pothole Program Equipment Operator who will assist in the monthly inspection of all streets for asphalt failures and initiate repair work orders.

The **Landscape and Irrigation Maintenance Division** is responsible for the city-wide maintenance and repair of all irrigation lines and equipment outside of those maintained by Parks and Recreation. This division's primary goal is to implement water conservation efforts consistent with the Green College Station Action Plan. A SLA for \$183,500 is approved for a Landscape Maintenance Program that will include funding for Landscape Maintenance Supervisor to improve efficiencies in City-wide landscape maintenance. As a result of increasing maintenance responsibilities, both the Parks and Recreation Department and the Public Works Department have worked together to clearly identify each department's responsibilities for city-wide parks, rights-of-ways, and mowing. In doing so, a gap was identified in the landscape maintenance area. This SLA would bring all of the landscaping functions under one supervisor. Also included as part of this SLA is funds for contracting out some of the identified landscaping needs.

The **Traffic Signs & Markings** and **Traffic Signals** divisions service and maintain integral traffic flow control mechanisms throughout the City. The system is critical to City operations, most notably during peak traffic times such as the very busy Texas A&M football season. These divisions are also responsible for maintaining and repairing traffic signals and school warning devices in order to provide safe and efficient movement of vehicles and pedestrians. A SLA in the amount of \$152,050 is approved for the operations and maintenance (O&M) costs related to the Intelligent Transportation Systems (ITS) master plan. In 2013, an ITS Master Plan was developed to identify any deficiencies in transportation system technology such as signal controllers and central system software. The ITS Master Plan project has been included as a CIP project in the approved budget. It is anticipated that the capital project costs will be debt funded, but the associated O&M costs are being approved as part of this SLA that will be funded by the General Fund. A second SLA requests \$35,500 for the purchase of a Traffic Signal Service Vehicle that will assist in day-to-day operations and be used to deploy and test new ITS field equipment.

Parks and Recreation Department

The Parks and Recreation Department (PARD) is responsible for College Station park facilities and recreational programs. The PARD budget is split between the Recreation Fund and the General Fund.

The Recreation Fund includes Sports Programs, Aquatics, Xtra Education programs and Teen and Senior programs. The remaining Parks and Recreation activities, such as maintenance of park facilities, heritage programs, athletic tournaments, special events at the Wolf Pen Creek Amphitheater and other park locations throughout the City, and cemetery maintenance and operations are budgeted in the General Fund of the Parks and Recreation Department.

Recreation Fund Divisions:

Each program within the Recreation Fund has a fully costed budget, which not only includes revenue and direct costs, but also includes indirect administrative costs, field costs, General and Administrative transfers, as well as the subsidy provided by the General Fund.

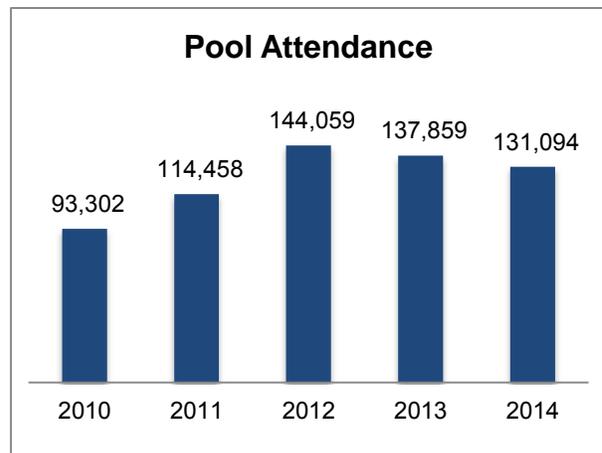
The **Sports Division** includes programs such as Adult Softball, Adult Volleyball, Youth Basketball, Youth Football, Youth Volleyball, Adult Kickball, Challenger Sports, Tennis, Summer Track and several non-fee programs.

The **Instruction Division** is comprised of the Xtra Education Program which provides citizens of all ages the opportunity to enhance their quality of life through various continuing education programs that are offered at various sites throughout the City.

The **Southwood Center and Lincoln Center Division** - Several teen and senior activities take place daily at the Southwood Center and the Lincoln Center is a community/recreation center that provides positive programming and serves as a satellite center for social services.

The **Aquatics Division** supports three City pools, programs at the CSISD Natatorium, the splash pad at the Lincoln Center, swim lessons, water fitness, the swim team and the stroke clinic.

The PARD Recreation Fund budget includes three approved SLAs which will increase the budget by \$43,500. The first of these SLAs is for the purchase of a floor scrubbing machine for use at the Lincoln Center. The second SLA is for the estimated costs estimated to renovate the Splash Pad at the Lincoln Center in order for it to be operational. The third Recreation Fund SLA is for funding to host the annual Texas Public Pool Council annual conference in January 2015. The conference will bring in over 300 aquatic professionals participants to College Station. The cost of this SLA will be offset with Hotel Tax Funds.



The above graph illustrates the attendance at City pool facilities.

General Fund Divisions:

The **Parks and Recreation Department (PARD) Administration Division** serves as the primary point of contact for customers and provides administrative support to the rest of the department. This division also provides coordination, design and administration of some of the parks and recreation capital improvement projects, graphics support, marketing development, emergency shelter operations and website administration.

The **PARD Recreation Division** oversees Youth and Adult Athletics, Aquatics, Instruction programs and Tournament events.

The **PARD Special Facilities Division** includes the coordination of Heritage events. Additional budget, including a part time position, is included in the City Secretary's Office budget.

The **Parks Operations and Cemetery Division** is responsible for maintenance and operations of the City park facilities, athletic facilities, selected streetscape areas, the City Cemetery and the Memorial Cemetery. This division also provides support for special events, programs and other City activities.

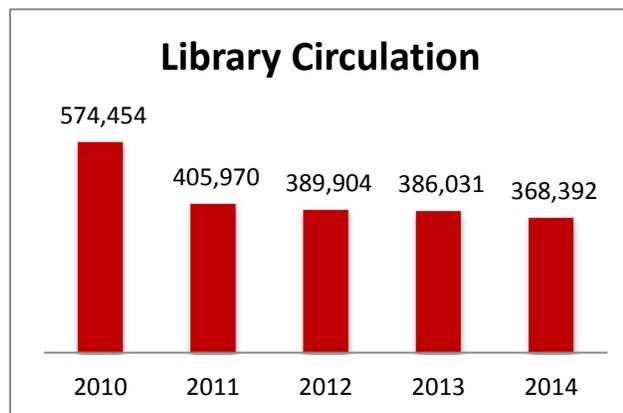
The PARD General Fund budget includes a number of approved SLAs, the majority of which reflect one-time additions to the budget in FY15 that will not carry forward to future years. The first SLA allocates \$210,150 for the purchase and upgrade of various PARD equipment, which will allow for better maintenance of the PARD facilities and parks. The next four SLAs will fund one-time improvements and replacements at various parks and includes court resurfacing (\$8,000), playground equipment and resurfacing (\$442,000), and pavilion repairs and replacements (\$123,000). Also included is a transfer of \$12,000 from the General Fund to the Park Land Zone 2 Fund to be used toward the playground equipment and resurfacing project at University Park. In addition, a \$40,000 one-time cost has been budgeted for the addition of lights to the parking lot at the Bachmann Park. Also included in the approved budget is \$50,000 for ball field light maintenance. The department will use these funds to contract out maintenance for all ball field and athletic field lighting. Budget in the amount of \$35,000 has also been approved to fund one-time trail repairs at Jack and Dorothy Miller Park. Two SLAs have been approved to facilitate administrative roles of the department. The first, in the amount of \$13,350, is to upgrade time-tracking systems at off-site locations. The second, approved for \$18,550, is for digital signage at PARD locations to notify staff members that do not have access to computers of important messages and announcements. The last SLA included in the approved PARD budget is for the addition of an Irrigation specialist position and a vehicle needed to adequately and effectively maintain and repair the City's irrigation systems for all City parks.

As part of the PARD FY15 budget submission, a request was submitted to convert several temporary/seasonal positions to full-time Groundswoker positions in the Operations Division of Parks and Recreation. With the addition of new athletic fields and parks to the City of College Station, additional full-time staff is needed to help to maintain existing and planned playing fields and parks. This conversion will have no net financial impact on the budget.

In addition to the above, three SLA have been included in the PARD approved budget for items that will be funded using Hotel Tax funds. These items will be budgeted in the PARD budget, but a transfer from the Hotel Tax Fund will be made to cover the cost. The first of these SLAs, in the amount of \$65,500, is for tournament/event equipment needs to be utilized primarily at Veteran's Park & Athletic Complex. The second SLA request, in the amount of \$10,000, is for the 2018-2019 Games of Texas bid fee. Lastly, an SLA request in the amount of \$15,000 is approved for additional travel and training that will allow staff to attend additional conferences and meetings and give them the opportunity to meet with and attract new and diverse events / tournaments to College Station.

Larry J. Ringer Library

The Larry J. Ringer Library facility is overseen by the City's Parks and Recreation Department. This facility is operated in collaboration with City of Bryan, which provides staffing for the College Station facility. The graph to the right illustrates the circulation of the College Station Library over the last several years. The Library FY15 Approved Budget is \$1,144,704 and includes a \$2,100 one-time SLA for the purchase of the Polaris phone service server, which will allow library cardholders to access their account.



Planning and Development Services Department

The Planning and Development Services Department provides oversight for development planning within the City of College Station. Planning and Development Services consists of the following divisions: Administration; Civil Engineering; Development Services – Building; Development Coordination; Planning; Greenways; and GIS Mapping.

The Planning and Development Services Department works with citizens and other City departments to ensure City development in a manner consistent with policies established by Council. Planning and

Development Services continues to identify and implement opportunities for streamlining processes within the department.

One SLA, in the amount of \$100,000, is approved in the Planning and Development Services Department. This SLA will be used for neighborhood plan implementation projects. Resources are necessary to facilitate the implementation of these adopted plans to achieve the objectives anticipated by the plans and expected from residents and property owners.

In FY14, the Community Services Division was created within the General Government Department. The Community Services Department is responsible for Community Services Administration, Community Development, Code Enforcement and the Northgate District Management functions that were previously in the Planning and Development Services Department. In addition, the Neighborhood Services Division, previously in the Planning and Development Department, was moved to the Public Communications Department in FY14.

Information Technology Department

Information Technology (IT) implements and maintains the technology and computer based information systems used by all City Departments. The IT department includes IT Administration, Technology Services (formerly Management Information Services (MIS)), Business Services, Network Services, Geographic Information Services (GIS), E-Government, Mail, and Communication Services.

Six SLAs are approved in FY15. The first of these SLAs, in the amount of \$13,200, will add an independent internet path and provide increased bandwidth which will result in faster response times for all applications that relay on the internet connection. A second SLA request in the amount of \$37,500 is for the implementation and configuration of a Security Information and Event Management system. This system will accept logfiles from firewalls, web servers, file servers, etc. The data would then be normalized and analyzed for easier management and alerting. In addition, funding increases are requested for network and equipment maintenance. An increase in network services maintenance budgets, in the amount of \$15,000, will maintain all network servers and switches. A \$10,000 increase in equipment maintenance will assist in the maintenance of the City's PCs, printers and scanners. The fifth SLA requests \$5,950 for Council IPAD replacement. As part of the effort to move to paperless agendas, IPADS were issued in 2012 and FY15 is the scheduled replacement year. The sixth SLA is for funding in the amount of \$30,000, for the Tyler Technology Operating System Data Base Administration (OSDBA) services. This SLA will fund ongoing support including installations, upgrades, routine maintenance, and database tuning for the new Enterprise Resource Planning (ERP) system.

Fiscal Services Department

The Fiscal Services Department provides fiscal administration, accounting operations, treasury, and purchasing, budgeting and financial reporting services to the City. This department also oversees the operations of the Municipal Court and Utility Customer Service.

Treasury handles cash and debt issues for the City while ensuring all funds are prudently invested. The Accounting Operations and Purchasing Divisions work closely together to ensure that purchases are properly made and recorded. Municipal Court collects fines and fees for the City while providing the City with administration for cases filed for enforcement of Class C misdemeanors. The Office of Budget and Financial Reporting prepares, monitors, and reviews the annual budget, coordinates the annual audit and prepares financial reports.

The FY15 Approved Budget for Fiscal Services includes four SLAs. The first SLA coincides with the Police Department request for a 3% adjustment to the pay scales for the sworn officers. This adjustment is requested in an effort to better align the pay of the sworn officers with that of other local agencies. In Fiscal Services, this SLA would apply to the sworn Warrant Officer positions in Municipal Court. The second request, in the amount of \$73,915, is for the addition of a Budget Analyst position. In order to sustain and increase the level of service provided, an additional Budget Analyst position is needed. As the City continues to grow, the expectations and demands for the Analysts' services continue to increase. The third SLA in Fiscal Services is for the addition of budget in the amount of \$75,000 to be able to contract services to assist with documenting new processes as part of the new ERP system

implementation. With the implementation of the new ERP System it will be critical to accurately document new processes, procedures and controls. This is a one-time request. The fourth SLA request in Fiscal Services, in the amount of \$81,714, is for the addition of a Contract Administrator position. This position will coordinate the various contract duties and functions throughout the organization. In late 2012, the Internal Auditor completed an internal audit on Contract Administration. This audit recommended the creation of a city-wide contract administration policy, as well as ensuring contract administrators are up to date on knowledge and skills by holding regularly scheduled contract administration training. In order to implement these recommendations to improve contract administration, additional resources are needed.

General Government Department

The General Government Department includes many of the administrative functions of the City.

The **Mayor and Council Division** accounts for expenditures related to Council functions such as education and training.

The **City Secretary Division** is responsible for elections, records management, City Council support and other activities.

The **Internal Auditor Division** conducts independent financial and performance audits to provide City Council and the Mayor with objective information to assist in determining whether governmental operations are adequately controlled and to assure that a high degree of public accountability is maintained.

The **City Manager Division** is responsible for the day-to-day operations of the City, making recommendations to the City Council, and providing short and long-term direction to the organization.

The **Legal Division** provides legal services and support to City Council and City staff. Among the services provided by this office are legal advice, land acquisition, contract writing, and litigation. A \$26,500 SLA is requested to purchase a legal department automated case management system. An automated and electronic file and matter management system designed for a municipal legal practice would allow the Legal Department to better manage both the assignment of work to attorneys and support staff, maintain the numerous emails and correspondence which must be maintained as part of the legal file, and monitor the performance of the Legal Division.

The **Public Communications (PC) Division** provides for the dissemination of City information through various internal and external communications channels. The PC budget includes the allocation of resources used for media and marketing related services. The PC Division works with all city departments to develop promotional, educational and communication products. In FY14, the Neighborhood Services division merged into the Public Communications division. Neighborhood Services maintains collaborative partnerships among neighborhoods, community organizations and the City. A SLA is approved to fund \$15,000 for a Neighborhood Grant Program that will match funds available to registered neighborhood associations and homeowners associations with approved projects for signage, beautification and community building.

The **Community Services Division** was created in FY14 and is responsible for Community Services Administration, Community Development, Code Enforcement and the Northgate District Management functions that were previously in the Planning and Development Services department. A SLA in the amount of \$76,707 is approved to fund a Community Services Business Manager position. This position will work closely with the Director, Northgate District Staff and Code Enforcement in the day-to-day operations and assist with financial oversight.

The **Human Resources Division** consists of Human Resources and **Risk Management** (which is funded by the Insurance Funds). The Human Resources Division is responsible for the strategy and implementation of the compensation and benefits program for all employees. The division also manages the recruiting and hiring of qualified candidates for City positions. In addition, policy interpretation and performance management programs are coordinated through Human Resources. The Risk Management function seeks to limit the exposure of the City to physical and financial losses through a number of programs that address worker safety. The Human Resources FY15 Approved Budget includes two SLAs.

One SLA is for additional funds (\$8,000) requested in order to upgrade to the division's copier/scanner/printer. The current copier is due for replacement and these additional funds will be used to purchase a higher capacity model than what is currently budgeted for replacement. The second SLA requests \$125,000 to fund a comprehensive City-wide salary survey that will help the City align its hiring practices to recruit, retain and engage employees.

Other General Fund Expenditures

There are a number of expenditures budgeted in the General Fund that do not fall under the purview of any one department. Miscellaneous expenditures within the General Fund include \$1,194,007 for public agency funding, \$53,333 for consulting services and \$80,000 for other miscellaneous items. Also included is \$487,500 is for contingency. The contingency amount includes \$237,500 is for targeted pay adjustments that are intended to address pay disparities in certain position classes.

Also included in the General Fund approved budget is a \$1,123,416 transfer for capital projects. These capital projects are discussed in more detail in the General Government Capital Projects section of this overview. In addition, a net total of \$2,610,594 is included for interfund transfers. This includes an interfund transfer of \$2,329,559 from the General Fund the Recreation Fund for the Recreation Fund subsidy. A detailed list of the non-departmental budgeted expenditures can be found in Appendix I.

Debt Service Fund

The Debt Service Fund is used to account for ad valorem tax revenue collected to pay for authorized general government debt. The approved debt service portion of the ad valorem tax totals 19.3053 cents per \$100 valuation, which accounts for approximately 42.7% of the tax levy.

Economic Development Fund

The City created an Economic Development Fund to account for resources and expenditures directed at providing incentives for businesses and industries that are planning to locate in College Station. Resources set aside for economic development purposes will be transferred into this fund and remain in the fund until expended. General Fund dollars in the amount of \$375,000 are approved to be transferred into the Economic Development Fund in FY15. Expenditures in the amount of \$429,254 are approved in this fund for economic development cash assistance incentives.

Efficiency Time Payment Fee Fund

The Efficiency Time Payment Fee can be used to improve the efficiency of the administration of justice in College Station. Anticipated revenues in FY15 total \$6,573. Total approved expenditures are \$4,160 for the printing and distribution of collection notices, as well as for the purchase of software to interface with Texas Department of Transportation (TxDOT).

Chimney Hill Fund

The Chimney Hill Fund accounts for the receipt and expenditure of funds received by the City for the operation and maintenance of the City's Chimney Hill property. In FY15 revenues from all rents and royalties and facilities maintenance expenditures are approved for only one month. In FY09, Hotel Tax Funds were used toward the purchase of the Chimney Hill property for the purpose of building a convention center. In FY11, Council determined that it no longer intends to construct a convention center on the purchased property and the property was put up for sale. Council approved the purchase & sale agreement of the Chimney Hill property between the City, Research Valley Partnership, and PM Realty Group on December 12, 2013 for the purchase price of \$7.5 million. The proceeds from the sale of the property, as well of the balance of the Chimney Hill Fund, will be transferred to the Hotel Tax Fund following the sale of the property.

Enterprise Funds

Electric Fund

College Station's Electric Utility provides for the construction of new facilities needed to extend electrical service to new consumers, performs repairs and maintenance as needed to maintain the electric system, and installs and maintains street lights and rental lights. Electric Utility personnel maintain over 20 miles

of electric transmission lines, 7 electrical substations, and over 450 miles of overhead and underground electric distribution lines.

Seven Service Level Adjustments (SLAs) are included in the FY15 Approved Budget. Several of these SLA's were related to pay and staffing within the department. The first SLA, in the amount of \$265,000 is for an adjustment to the salary rates of various technician positions within the utility in an effort to address a salary disparity with similar positions in other utilities. This will assist the utility with attracting and retaining the technicians needed to plan, operate, construct, and maintain the electric utility system. A second approved SLA, in the amount of \$96,577 is for the addition of an Engineer in Training (EIT) position. This position will help the utility meet the needs of regulatory system planning and modeling requirements, will provide oversight and project management for substation projects assigned to contractors, will provide various engineering studies and system maintenance and growth plans, will install software updates to substation equipment, and will provide backup to supervisory personnel in the substation area. The third SLA is for the addition of a GIS Technician position in the amount of \$63,531. This position will be responsible for updating and maintaining the GIS system in order to keep up with system changes/updates and to provide the electric model on a frequent basis to help meet the objective of providing reliable and safe service.

In addition to the aforementioned SLA's, several SLA's were approved for equipment and services. These included an SLA in the amount of \$61,600 for the purchase of Class 3 safety gloves, sleeves and blankets. This purchase will allow the utility to upgrade the gloves for all the members of the transmission and distribution line crews from Class 2 to Class 3. As part of the upgrade, rubber sleeves will also be purchased. This will better protect the linemen from personal injury and will equip them to provide assistance to other municipal utilities during major outage events. The fifth SLA, in the amount of \$25,500 is for a contract to provide professional labor support to the Electric System Substations group to monitor, test, and replace the SF6 gas in the 81 devices currently in the CSU electric system. Due to the high cost of the compressor equipment required to sample, evacuate and filter SF6 gas for reclaiming, it is planned to have these devices checked by bid contract on a four year rotating maintenance cycle. Additionally, a HEPA filter vacuum cleaner needs to be purchased for the proper handling of solid residue resulting from SF6 decomposition after the pressure vessel has been evacuated. The sixth SLA, in the amount of \$6,500, is for 7-year cycle background checks. The City of College Station is mandated by Federal Energy Regulatory Commission/ North American Electric Reliability Corporation (NERC) Critical Infrastructure Protection (CIP) regulations to perform a Personnel Risk Assessment (to include an identity verification and seven-year criminal check) on any personnel having authorized cyber or authorized unescorted physical access to Critical Cyber Assets. This SLA is to cover the cost of the group updated background checks and the ongoing background checks as new employees are added. The final SLA, in the amount of \$100,000 is for the transmission right-of-way maintenance program. In 2009, the Electric Utility began trimming trees to meet NERC regulations for transmission right-of-way clearing and access. The Electric Utility has a three year maintenance cycle for this work in order to maintain the transmission line right of way and improve access and reliability. This SLA is included so that the work can be conducted during the 2015 budget year.

No rate increase is included for the Electric Fund in FY15.

Water Fund

The City of College Station has the capacity to produce approximately 30 million gallons per day of potable water. The Water Division has developed high standards of reliability that assures customers' needs are met with a water supply that meets or exceeds all federal and state mandated standards. As a City enterprise, the full cost of service for water production, transmission and distribution is recovered by charging customers for consumption on a per unit basis.

Six SLA requests have been included for the Water Fund in the FY15 approved budget. The first SLA, in the amount of \$60,000, is for the rehabilitation of transfer pump #3. The SLA provides for the removal, inspection and replacement of wear parts, as needed, for one vertical turbine transfer pump and motor. This pump has reached the end of the expected service life. A second SLA is for the purchase of a trailer with traffic control safety equipment that would meet the requirements of the current Texas Manual of Uniform Traffic Control Devices. The SLA request is for \$30,000. The third SLA, in the amount of \$5,250 is for an increase to the department's training budget so that it will better align with training needs. A

fourth SLA is for the addition of a tractor to the department's fleet. The department is currently using a 'surplus' tractor for easement mowing. It is anticipated that the tractor can provide several more years of service, but it is not currently on the schedule for replacement. This SLA, in the amount of \$21,000, is for the funds that will be contributed to the Equipment Replacement Fund on an annual basis so that the tractor can be replaced when it reaches the end of its service life. Funds for maintenance are also included in the SLA. The fifth SLA, in the amount of \$74,509, is for the addition of two field operators. It is anticipated that an additional operator and a crew leader will be requested in FY16. This Crew will be largely responsible for inspecting, testing, documenting and coordinating efforts to ensure that newly constructed infrastructure is built to specification prior to City acceptance. This will allow the department to better address the demands of system growth. Finally, an SLA in the amount of \$1,000 has been requested in order to monitor for chemicals that might indicate contamination of the drinking water aquifer as the result of hydrofracturing.

No rate increase is included for residential or commercial users in the Water Fund in FY15.

Wastewater Fund

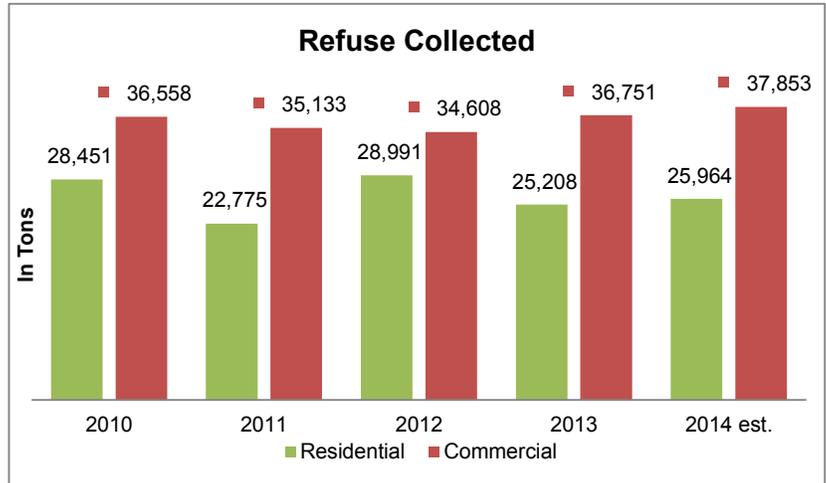
Effective sanitary sewer collection and treatment is essential to public health in an urban environment. Over the last several decades, standards have increased for this infrastructure. Past upgrades to the Carters Creek Wastewater Treatment Plant were directly related to changing standards. As the system continues to grow, additional capital will be needed. The existing system will have to be maintained with line replacements and plant enhancements and expansions. Wastewater services are provided as an enterprise function with service related fees paying for the cost of service.

The FY15 Approved Budget includes seven SLAs in the Wastewater Fund. The first SLA, in the amount of \$60,000, is for the installation of anti-fall devices at several older lift stations. These devices are intended to prevent an employee from falling into the wetwell, which can be over 30 feet deep. The newer lift stations have these devices installed as part of the original construction. The second SLA is for a comprehensive Wastewater Master Plan update. This SLA is estimated to cost \$250,000 and will re-evaluate growth projections/demands, re-calibrate the City's current wastewater model, and develop a capital improvements outlay that will increase system capacity for the future. The update will also re-evaluate existing wastewater treatment facilities against TCEQ Chapter 217, re-evaluate sludge processing alternatives, and re-evaluate nutrient removal alternative processes. A third SLA, in the amount of \$9,750, is for an increase to the department's training budget so that it will better align with training needs. The fourth SLA, in the amount of \$50,000, is for the replacement of diffuser stones at the Lick Creek Wastewater Treatment Plant (LCWWTP). These stones provide the efficient distribution of needed oxygen to maintain healthy bacteria populations that treat the raw wastewater. The stones utilized in the aeration basins at LCWWTP have reached their expected service life and should be replaced to ensure continued efficient operations and regulatory compliance. The fifth SLA, in the amount of \$138,000, is for the purchase of and related costs to an additional dump truck. The purchase of this truck will ensure reliable transport of solids out of both wastewater treatment plants. The sixth SLA is for budget in the amount of \$10,000 to be used for additional nutrient sampling and lab analysis. More sampling is needed to better understand the nutrient concentrations, specifically nitrogen and phosphorus levels, as they change throughout the treatment process. This data will be converted into information by a consulting engineer to best design the expected nutrient removal systems for future regulatory compliance. Finally, an SLA in the amount of \$1,000 has been requested in order to monitor for chemicals that might indicate contamination of the drinking water aquifer as the result of hydrofracturing.

No rate increase is included for the Wastewater Fund in FY15.

Sanitation Fund

The Sanitation Division of Public Works provides services that meet the City's solid waste collection needs. These services include providing residential containers, curbside recycling, brush and grass clipping collection, street sweeping and the removal of waste. Commercial services are also provided to local businesses and includes collection in small and large containers. Customers with greater volumes have the option of using roll-off containers that are serviced by front load collection equipment.



Revenues for FY15 are estimated to be \$8,839,711. This reflects a 6.93% increase over the FY14 Revised Budget.

The approved budget for residential and commercial Sanitation operations for FY15 is \$6,854,431. Included in this amount is an SLA for the ongoing operations and maintenance cost related to the purchase of a Grapple Brush truck for brush collection operations. Continued growth in the City has generated the need for an additional truck for heavy brush collection. In an effort to mitigate the initial financial impact on the Sanitation Fund, the actual purchase of the vehicle will occur in the Equipment Replacement Fund and the recurring costs will occur in the Sanitation Fund. The Sanitation Fund will reimburse the Equipment Replacement Fund for the cost of this vehicle in future years.

Non-operating expenditures are budgeted for \$951,982. Included is \$722,034 for the utility transfer to the General Fund as well as \$403,910 for the Twin Oaks Landfill debt service payment. The expenditure for the debt service payment will be offset by reimbursement received from the Brazos Valley Solid Waste Management Agency, Inc. (BVSWMA, Inc.). The non-operating expenditure budget includes street-sweeping costs which, beginning in FY14, are offset by transfers from the General Fund and the Drainage Fund. Funding in the amount of \$52,740 is approved in the Sanitation Fund for Keep Brazos Beautiful (KBB). This includes a new request for funding start-up costs for a Community Garden site in South College Station for \$2,500 and \$4,000 for a Wildflower Seed Project. Base request will be used for operations, the Demonstration Garden at the Texas Ave & George Bush site, along with beautification and litter abatement. The total FY15 approved expenditures for the Sanitation Fund are \$8,609,503.

A 15% rate increase for commercial customers has been approved for the Sanitation Fund in FY15. This rate increase is needed to provide the resources needed to provide Sanitation services to commercial customers. This is the second year of an anticipated two-year increase.

Northgate Parking Fund

The Northgate Parking Fund accounts for parking operations in the Northgate district of the City. This includes the surface parking lot on Patricia Street, the College Main Parking Garage and on-street parking in the district. FY15 approved revenues from parking fees are \$1,185,350 and approved revenues from fines are \$215,506. A Northgate parking rate fee adjustment was implemented in August 2013. The rate adjustments focus on peak rates and special events and are intended to raise the revenue needed to support the Northgate Parking Fund while having a minimal impact on Northgate businesses.

Approved expenditures for Northgate District parking operations are \$499,991. Also included in the Northgate Parking Fund is budget related to non-parking costs in the amount of \$192,426. This budget is included in the Northgate Parking Fund as the Northgate Parking staff handle these functions. However, funds are budgeted to be transferred from the General Fund to offset this cost.

The approved budget also includes \$466,375 for the debt service payment related to the College Main Parking Garage. Budget is also included for two projects at the Parking Garage. The first is \$217,805 for

concrete repairs, and \$97,560 is approved for masonry repairs. Total approved Northgate Parking Fund expenditures are \$1,420,247.

Special Revenue Funds

Hotel Tax Fund

The City receives a tax of 7% on room rental rates from persons staying in hotels within the City. The City's use of Hotel Tax funds is limited by State law to be used for the promotion of tourism in the City of College Station.

Total approved City operating expenditures in the Hotel Tax Fund include \$591,211 for expenditures related to Parks and Recreation Programs & Events. Programs in the budget include items such as the Starlight Music Series, National & Regional Athletic Tournaments, and other events that are eligible for Hotel Tax funds. Five service level adjustments related to Parks & Recreation programs and events are approved with the FY15 budget. The first SLA request is for \$10,000 to host the Texas Public Pool Council annual conference in January 2015. A second SLA requests \$65,500 for tournament/event equipment needs to be utilized primarily at Veteran's Park & Athletic Complex. The third SLA requests \$10,000 for the 2018-2019 Games of Texas bid fee. The fourth SLA requests \$15,000 for additional travel and training that will allow staff to attend additional conferences and meetings that give the opportunity meet with and attract new and diverse events / tournaments to College Station. The fifth SLA is for \$160,000 to purchase of a portable stage to be utilized for special events throughout the City.

Other City operating expenditures budgeted in FY15 include \$200,000 for soliciting and hosting of sports tournaments in College Station and \$19,000 for other miscellaneous programs and events. In FY15 the City Council provided direction to reduce funding to the Convention and Visitors Bureau in the area of advertising in the amount of \$104,116. The funds will be redistributed to Public Communications and Marketing to be used for advertising the City to encourage visitors to come to College Station. Also included is \$77,866 for staff costs in the Public Communications (PC) Department. PC staff members will be responsible for strategically creating marketing materials that help increase tourism to College Station and its many amenities. In addition, PC staff will introduce College Station to other markets through the development of brochures, promotional videos, and marketing and advertising materials. It is anticipated that these responsibilities will be shared among PC staff members resulting in the time spent on the activities equating to one FTE position. The primary focus will be to create high-quality collaterals needed to bring tourism dollars to College Station. The position will be budgeted in the General Fund and Hotel Tax funds will be transferred to the General Fund to cover the expenditures related to eligible activities. The approved budget contains \$25,000 for nonprofit/charitable organizations that hold events at local hotels and meet the criteria for Hotel Tax use. These funds will be distributed at the discretion of the City Manager.

A total of \$2,062,694 of Hotel Tax funding is approved in FY15 Budget for Outside Agencies. This includes \$1,321,294 for the Bryan/College Station Convention & Visitors Bureau (CVB) for operational, sales/marketing, promotional, servicing and business development elements; \$250,000 for the CVB Grant Program; \$65,000 for Arts Council operations and maintenance; \$348,400 to Arts Council for affiliate funding and \$38,000 for marketing and public arts support; \$15,000 to Veterans Memorial to begin development of the American Civil War Memorial at Veterans Park; and \$25,000 for the Bryan/College Station Chamber of Commerce. In FY14, the budgets for Brazos Valley Bowl and the Northgate District Association advertising moved to the CVB Grant Program funding. Also beginning in FY14, the George Bush Presidential Library is considered as part of the ACBV Affiliate Funding.

In FY09, Hotel Tax Funds were used toward the purchase of the Chimney Hill property for the purpose of building a convention center. In FY11, Council determined that it no longer intends to construct a convention center on the purchased property and the property was put up for sale. The proceeds from the sale of the property, estimated at \$7.5 million, as well of the balance of the Chimney Hill Fund, will be transferred to the Hotel Tax Fund following the sale of the property.

Community Development Fund

Community Development helps provide low cost housing and other public assistance through Community Development Block Grant (CDBG) and Home Grant funds from the federal government. These funds are

used to assist low to moderate-income residents of College Station. Assistance is provided through housing services, public agency funding, public facility improvements, and community development activities.

Wolf Pen Creek (WPC) TIF Fund

The Wolf Pen Creek Tax Increment Finance (TIF) Zone generates revenues that must be utilized within the Wolf Pen Creek District. The TIF expired December 31, 2009. A total of \$1,235,044 has been estimated for a payment in FY15 to College Station Independent School District for the balance of the school district's portion of unspent WPC TIF funds. The WPC TIF Fund will be closed following the expenditure of the balance of the funds, which is estimated in FY15.

West Medical District TIRZ No. 18 Fund & East Medical District TIRZ No. 19 Fund

In October of 2012, the City Council approved an amendment of the City's Comprehensive Plan to include the College Station Medical District Master Plan. To realize the vision and economic development opportunities included in the Master Plan, significant barriers to development must be overcome. These barriers include, but are not limited to lack of basic infrastructure (potable water, fire flow, sanitary sewer, etc.) to serve development in the area and lack of transportation capacity (vehicular, pedestrian, etc.) to meet the mobility needs present in the area.

The approved Master Plan identified a series of financial and management tools necessary to overcome these barriers and to maximize the development potential of the area. A key tool identified in the Master Plan is the use of Tax Increment Reinvestment Zones (TIRZ). Staff approved the establishment of two TIRZ in the District.

A TIRZ is a political subdivision of a municipality or county in the state of Texas created to implement tax increment financing. TIRZ are special zones created to attract new investment to an area. TIRZ help finance the cost of redevelopment and encourage development in an area. Taxes attributable to new improvements (tax increments) are set-aside in a fund to finance public improvements within the boundaries of the zone.

Established in December 2012, the **West Medical District TIRZ #18** encompasses the area near the State Highway 6/Rock Prairie Road Bridge and includes both The Med Hospital and the Scott & White Hospital. Development projects in this area include Rock Prairie Road (East and West), Normand Drive Extension, and other public works. It is projected that new development in this portion of the District will meet or exceed \$117 million over a twenty year period. This development activity would yield an increment of approximately \$8.4 million in tax proceeds. These proceeds would be used to fund the required improvement projects, either through repayment of debt or on a "pay as you go" cash basis.

The City of College Station is the only participant in this TIRZ at this time. In FY15, an estimated \$192,085 in ad valorem tax will be collected in the West Medical District TIRZ #18. Interest earnings in the amount of \$2,500 are also estimated. No expenditures are projected for FY15.

Established in December 2012, the **East Medical District TIRZ #19** encompasses the area east of the State Highway 6/Rock Prairie Road Bridge and includes most of the undeveloped properties within the District. Development projects in this area include Rock Prairie Road (East), Barron Road, Lakeway Drive, potable water, fire flow water supply, greenway trails, sanitary sewer service, and other public works. It is projected that new development in this portion of the District will meet or exceed \$283 million over a twenty year period. This development activity would yield an increment of approximately \$30.8 million in tax proceeds. These proceeds would be used to fund the required improvement projects, either through reimbursement to private developers, repayment of issued debt, "pay as you go" basis, or a combination of these and others.

The City of College Station is the only participant in this TIRZ at this time. In FY15, an estimated \$1,005 in ad valorem tax will be collected in the East Medical District TIRZ #19. Interest earnings in the amount of \$50 are also estimated. No expenditures are budgeted for FY15.

Court Technology Fee Fund

The Court Technology Fee Fund funds technology projects at the Municipal Court Facility. Approved expenditures for FY15 are \$80,619 and will be used for technology related purchases such as computer hardware and software for court facilities.

Court Security Fee Fund

The Court Security Fee Fund is used to fund security projects at the Municipal Court building. Approved expenditures for FY15 are \$80,641 and will be used for court security personnel in this fund.

Juvenile Case Manager Fee Fund

The Juvenile Case Manager Fee Fund funds the salary and benefits of a Juvenile Case Manager, as well as the salary and benefits for staff time spent administering Teen Court. The total approved budget of \$113,020 includes salary and benefits, and travel and training funds for the Juvenile Case Manager and Teen Court Coordinator positions.

Truancy Prevention Fee Fund

The Truancy Prevention Fee Fund revenues are used to fund truancy prevention and interventions services. Defendants convicted of a misdemeanor offense in the municipal court shall pay a truancy prevention fee of \$2.00 in addition to any other fines, penalties, courts costs required by city ordinance, state, or federal law. Approved revenues in FY15 total \$13,040. No expenditures are budgeted for FY15.

Police Seizure Fund

The Police Seizure Fund accounts for revenues and expenditures related to property seized by the College Station Police Department. Expenditures for FY15 are budgeted at \$27,000. These funds are used for one-time equipment and other purchases to assist in police activities.

Memorial Cemetery Fund

This fund accounts for two thirds of the proceeds from sale of cemetery lots as well as other revenue that is collected through the Memorial Cemetery and Aggie Field of Honor. The fund also accounts for expenditures on projects that take place at this location. A transfer to the Debt Service Fund, in the amount of \$262,795, is included in the FY15 Approved Budget for the Memorial Cemetery Fund. This transfer reflects one-third of the annual debt service payment. The balance of the Memorial Cemetery related debt service will be paid from the Debt Service Fund. The portion of the debt service to be covered by the Memorial Cemetery Fund is forecasted to increase in future years, but the Memorial Cemetery Fund will continue to be monitored in future years to ensure that this can be supported. The operations and maintenance for this cemetery are budgeted in the General Fund in the Parks and Recreation Department.

Memorial Cemetery Endowment Fund

This fund accounts for the remaining one-third of the proceeds from sale of cemetery lots at the Memorial Cemetery, which includes the Aggie Field of Honor. FY15 approved expenditures include \$10,000 for the continued marketing efforts of the cemetery.

Texas Avenue Cemetery Endowment Fund

This fund accounts for the proceeds from sale of cemetery lots at the Texas Avenue Cemetery. The fund also accounts for expenditures on projects that take place in the cemetery. There are no expenditures anticipated in this fund in FY15. The maintenance and operations for this cemetery are budgeted in the General Fund in the Parks and Recreation Department.

Public, Educational and Governmental (PEG) Access Channel Fee Fund

While the PEG Fee has been collected for a number of years, the PEG Fee Fund was established in FY14 due to changes in legislative requirements. The balance of the PEG fees collected in prior years (\$266,573) was transferred into the PEG Fee Fund. The FY15 PEG Fee Fund revenues are estimated to be \$44,000. Expenditures of \$81,120 are approved in FY15 for educational and governmental

broadcasting on Channel 19. Channel 19 provides unique programming that addresses the needs and interests of the citizens of College Station and its surrounding community

R. E. Meyer Estate Restricted Gift Fund

The R. E. Meyer Estate Restricted Gift Fund was established in FY14. Robert Earl "Bob" Meyer passed away in October of 2013. As part of his Will, he generously bequeathed a portion of his estate to the College Station Parks and Recreation Department, with the gift being restricted for the benefit of programs for senior citizens. During Mr. Meyer's lifetime, he loved and supported the many senior programs offered by the Parks and Recreation Department Senior Services.

A total of \$116,250 from the estate has been received to date with the balance expected to be received in FY15 after the remainder of the Will is executed. In accordance with Mr. Meyer's Will, these funds will be used for the purpose of programs designed to benefit senior citizens. No funds are currently planned for expenditure in FY15. As programming plans are developed, it is anticipated that these funds will be budgeted for future expenditure in accordance with the agreement.

Drainage Fund (O&M)

The Drainage Maintenance Division is part of the Public Works Department, but is funded from the Drainage Fund. The Drainage Maintenance Division is responsible for the care and maintenance of the drainage ways throughout the City. Mowing rights-of-way and creek cleaning are the primary activities of this division, as are taking steps to mitigate the impact of drainage-related issues that may affect the health and public safety of the City's residents.

Four SLAs are included in the Drainage Fund approved budget. The first SLA is for the addition of an Herbicide Program. This SLA includes the addition of one position. This program is designed to spray herbicides to prevent the growth of weeds along drainage infrastructure, expansion joints, sidewalks, cracks along curb and gutters. The primary value to the City is to reduce further deterioration of cracks that allow moisture to damage both the pavement and the base. Grass in the streets also inhibits the operation of street sweepers to clear debris. A second approved Drainage SLA is for the replacement of a Trimble Unit as the existing unit has met the end of its service life. This device is used in the field to identify GIS coordinates of projects in the field. This is primarily used to locate and map irrigation systems, storm drains and inlet boxes. A third SLA in the Drainage Fund is for the purchase of a Mini Excavator. This piece of equipment is needed to clean out culverts and ditches. This equipment is smaller and better able to get into tight spaces than other city-owned equipment of this nature. Currently the division has to rent this piece of equipment when it is needed and the cost of renting long-term is ultimately much higher than purchasing the equipment. Lastly, an SLA has been approved to better align the overtime budget with actual expenditures.

No rate increase is approved for the Drainage Fund for FY15.

Internal Service Funds

The City has established several internal service funds for areas where goods and services are provided to City departments on a cost-reimbursement basis. The Internal Service Funds include the Insurance Funds, the Equipment Replacement Fund, the Utility Customer Service Fund, and Fleet Maintenance Fund. Each of these funds receives revenues from City departments to which services are provided. Internal Service funds have revenues transferred from departmental budgets on a monthly basis to ensure that funds are available for related expenses.

Insurance Funds

The City of College Station has four funds for insurance purposes, all of which are self-funded.

Property and Casualty Fund

The Property and Casualty Fund ensures that the City can adequately cover potential property and liability losses. Budgeted premiums are based on the actual amounts charged to departments to cover the City's Property and Casualty costs. Estimated premium revenue for FY15 is \$952,086. Estimated investment earnings are \$3,788 and other revenues, including subrogation, are projected to be \$75,000.

The total approved revenues for the Property & Casualty Insurance Fund are \$1,030,874. Approved expenditures in this fund are \$983,944. Contributions to this fund fluctuate based on anticipated expenditures.

Employee Benefits Fund

The Employee Benefits Fund is self-funded and provides medical coverage to covered City employees and dependents. Estimated revenues for the employee benefits fund total \$9,232,124 for FY15, and approved expenditures total \$9,207,773. Expanded choices for coverage, including a high deductible plan, continue to be offered to offset rising health care costs. In addition, \$50,000 for wellness and education programs has been included in the budget in an effort to mitigate future claims. Fit Life testing for police officers and health assessments for firefighters are included in this budget and will be transferred as actual expenses are incurred.

Workers' Compensation Fund

The Workers' Compensation Fund provides coverage against losses sustained through on the job injuries to employees. Revenues anticipated in the Workers' Compensation Fund are \$560,687; expenditures are approved for \$660,523. The ending fund balance is anticipated to be sufficient to meet workers' compensation needs.

Unemployment Compensation Fund

Revenues in the Unemployment Compensation Fund are estimated to be \$32,788. Claims costs in the amount of \$50,000 are budgeted in FY15. The ending fund balance is anticipated to be sufficient to meet unemployment compensation needs.

Equipment Replacement Fund

This fund is used to accumulate resources for the replacement of vehicles and large motorized equipment, the replacement of copiers, and to provide replacement assets for the existing major technological infrastructure. Estimated revenues for FY15 total \$5,147,264.

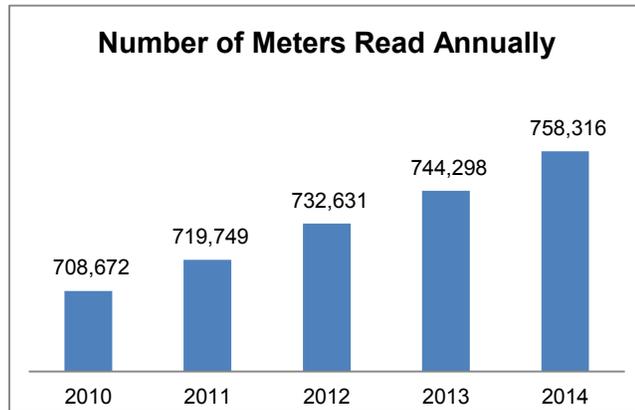
In FY15, \$711,532 is approved for new fleet purchases as follows: Police Department for \$132,000 for three patrol vehicles, \$44,224 for two Traffic Officer Motorcycles, and \$22,250 for police radios; Public Works \$35,000 for the addition of a Landscape supervisor vehicle and \$25,500 for a truck in the Traffic Signals Division; Parks & Recreation \$35,000 for a van for the approved new Irrigation Specialist. Wastewater will purchase a \$120,000 Dump Truck and Utility Customer Service will purchase a \$22,750 new truck for a Meter Service Technician. Sanitation funding for \$212,808 is approved to purchase a Grapple Truck for brush collection. Drainage is approved to purchase a mini excavator for \$41,000.

Also approved in the Water Fund is the addition of replacement funds that will be contributed to the Equipment Replacement Fund on an annual basis so that a tractor that is currently in use can be replaced when it reaches the end of its service life. The department is currently using a 'surplus' tractor for easement mowing. It is anticipated that the tractor can provide several more years of service, but it is not currently on the schedule for replacement.

Utility Customer Service Fund

The Utility Customer Service Division is the primary interface with the City's utility customers. Responsibilities include setting up customer accounts, connecting and disconnecting utility services, reading meters, billing and collecting utility customer accounts and addressing customer concerns.

FY15 approved expenditures are \$2,329,034. Two SLAs are included in the approved budget. The first SLA, in the amount \$64,105, is for the addition of one Full Time Meter Services Representative and one vehicle. This position will add additional capacity to Meter Services to ensure the City's growing number of electric and water meters are read accurately and in a timely manner. The second SLA will fund year 1 of 2 of the Enterprise Resource Planning (ERP) Process Documentation, which will provide contract services to assist with document new processes as part of the system implementation. This will be a one-time expenditure of \$25,000.



The chart above illustrates the number of meters read annually over the last few years.

Fleet Maintenance Fund

The Public Works **Fleet Services Division** manages the vehicle and equipment fleet. The division also performs preventive maintenance and vehicle repair. The City maintains a fleet of vehicles and heavy equipment to provide services to the citizens of College Station. These services include Police and Fire response, Solid Waste Collection, Public Utilities, Building Inspection, and Parks operations. In FY15, estimated revenue in the Fleet Maintenance Fund is \$2,054,820, which includes SLAs related to the approved fleet additions. Approved budgeted expenditures for FY15 are at \$1,946,624. This includes a \$38,655 SLA for the addition of one Fleet Service Runner/Porter to perform shop and office duties to include transporting parts and vehicles as needed, shop and parts warehouse housekeeping, cleaning vehicles and equipment, preparing retired units for auction, and preparing receiving fleet replacement for service. A second SLA for \$35,400 is included for tire mounting machines, balancers and accessories that are needed to continue to perform maintenance and repairs on light and heavy vehicles and equipment in a safe and timely manner.

Capital Projects Funds

The City has a number of capital project funds. General Obligation Bonds (GOB) form the basic resource for general government projects such as streets, parks, traffic, public facilities and other such needs. However, the City has several other resources that may be used to supplement those resources and help to hold down the ad valorem taxes necessary to pay for GOBs.

In addition to the general government projects, the City has bond funds for each of the utilities operated by the City. Also, for FY15, operating funds from the Electric, Water and Wastewater Funds in the amount of \$8,220,000 are estimated to be used to fund capital projects in lieu of the issuance of additional debt.

Other resources to fund capital projects include the Utility Funds, the Drainage Fund and Parkland Dedication Funds. Each provides resources that will be used to complete a number of projects over the next five years.

General Government Capital Projects

The following is a summary of some of the key general government projects included in the FY15 Approved Budget. More details of these projects can be found in the capital project summaries preceding each capital projects section in the budget document. The funds expended on these projects are considered significant and non-routine.

Streets, Traffic, Sidewalks and Trails Capital Projects

Street Rehabilitation Projects

In FY15, funds in the amount of \$5,824,217 are estimated to be spent on Street Rehabilitation projects. Included in this amount is the **Cooner Street Rehabilitation project**. This project includes the rehabilitation of paving and water and wastewater lines along Cooner Street. The project will include new

asphalt pavement, curb, gutter and storm drainage. The majority of the funding for the \$1,203,000 Streets portion of the budget for this project will come from Community Development Block Grant (CDBG) funds. The balance of the budget will come from Barron Road Widening Phase II authorization. In addition, \$1,764,828 is estimated to be spent in FY15 for the **Rehabilitation of Rock Prairie Road from Stonebrook Drive to W.D. Fitch Parkway**. This project is for the pavement rehabilitation of two sections of Rock Prairie Road between Stonebrook Drive and William D. Fitch Parkway. The roadway will be reconstructed with widened pavement and will include a shoulder adjacent to the travel lane. This project will be funded primarily with COs issued in FY14.

Estimates have also been included for the design and construction of the **Luther Street Rehabilitation project** and the design of the **Munson Street Rehabilitation project**. It is anticipated that funding for the Luther and Munson Street Rehabilitation projects will come from several sources. A portion of the funding will come from proceeds from a Fire Department ladder truck that was sold in FY12. A portion of the funding for the replacement ladder truck came from the budget balances of street and transportation projects. These projects had been funded with CO debt and it was legally permissible to use the balance on the purchase of the ladder truck. As a portion of the funding for the replacement ladder truck originated from the budget balances of street projects, the proceeds from the sale of the truck that was sold will now be used to fund a portion of the cost of these two street rehabilitation projects. In addition, \$1,000,000 of the funds needed for the Munson and Luther Rehabilitation projects will come from the anticipated Health Science Center Parkway budget balance. The bids for this project came in more favorable than expected and a portion of the budget is available for use on the rehabilitation projects. The budget for the Health Science Center Parkway originated from Barron Road Phase II authorization. It is anticipated that the balance of the funds needed for the two rehabilitation projects will come from CO debt issued in FY14 and estimated to be issued in FY16.

In addition, estimates have been included in FY15 for the **Graham Road Rehabilitation project**. This project is for the rehabilitation of Graham Road between Longmire and Dove Crossing due to sub-grade issues that have caused roadway to significantly shift. A portion of the funding for this project was transferred from the General Fund and the balance will be CO debt issue. Also included in the FY15 budget is an estimate for the design of the **Francis Drive Rehabilitation project**. This project is planned for two phases – from Glenhaven to Munson and from Munson to Walton. It is anticipated that the project will be designed in FY15 and constructed in FY16. A portion of the funding for this project was transferred from the General Fund and the balance will be CO debt issue.

Street Extension Projects

The FY15 estimate for Street Extension projects is \$3,617,114. Included in this is an estimate of \$100,000 for **Oversize Participation (OP) projects** that may arise throughout the fiscal year. These funds are used for building increased capacity on the streets that are being constructed by developers. These OP funds reflect assessments expected to be received as a result of the Holleman Extension project. It is estimated that \$500,000 in assessments will be received as the area adjacent to Holleman Drive develops. As a significant portion of the Holleman Extension project budget was funded using OP funds, the received assessments will be earmarked for future OP projects. These funds will not be available for expenditure until they are received.

Also included in the FY15 estimate is \$631,877 for the **Extension of Eisenhower Street from Ash Street to Lincoln Avenue**. This project is for the construction of a two-lane major collector with center turn lane from Ash Street to Lincoln Avenue on existing City-owned property. Funding for this project is budgeted to come from General Funds that will be transferred into the Streets Capital Improvement Projects Fund.

The FY15 estimate includes several projects on Rock Prairie Road. An estimate of \$214,000 is included for the continued land acquisition effort related to the **Rock Prairie Road East Widening project**. These funds will be used for design and right-of-way acquisition costs related to the future widening of Rock Prairie Road East. Construction funds are not included in the project budget. Also included is an estimate of \$2,054,754 for the construction of **Widening of Rock Prairie Road West project**. This project is for the reconstruction of Rock Prairie Road from approximately State Highway 6 to Longmire. This project will improve the capacity of this street segment and align additional travel lanes with the future reconfigured Rock Prairie Road overpass. A portion of the budget for this project came from the balance of the Victoria

Avenue Extension project, a portion from the balance of the Tauber and Stasney Rehabilitation project and it is anticipated that the remaining portion will come from COs issued in FY14. In addition, funds have been estimated related to the **Rock Prairie Road Bridge Widening project**. The City of College Station designed the bridge widening and TxDOT is constructing the project. The construction of the bridge is in progress. The bridge will be widened to six lanes with U-Turn lanes constructed at the north and south ends of the existing bridge. The bridge will include a 10 foot wide multi-use path and a 14 foot wide outside travel lane. In addition, acceleration/deceleration lanes will be added along the frontage roads. The design was paid for by the City of College Station using the remaining unallocated Barron Road Widening Phase II authorization (2008 GOB). The construction will be paid for by TxDOT using Proposition 12 funds received from the State that must be used on bridges and overpasses.

Lastly, \$560,000 is projected in FY15 for design work on the **Barron Road East/Lakeway Extension project**. This project will extend Barron Road from State Highway 6 East at the existing Barron Road to a future intersection with the extension of Lakeway Drive. The Barron Road extension will be combined with the Lakeway Drive extension.

Street TxDOT Projects

Funds have been included in the budget for the design of two projects that may be eligible in the future for TxDOT funding. The first of these two projects is for the **Design of U-Turns at State Highway 6 and FM 60**. This project will provide design funds for the future construction of U-Turns at the interchange in order to increase capacity and improve mobility. The design of this project is estimated to be \$600,000. A portion of the budget (\$250,000) for this project came from the unrestricted funds that were transferred in FY13 from the Wolf Pen Creek TIF Fund to the Streets Capital Improvement Projects Fund for use on capital projects. An additional \$50,000 came from the balance of the Bird Pond Rehabilitation project and \$300,000 of the budget is anticipated to come from CO debt issued in FY14. The second project is for the **Design of Raised Medians along University Drive**. This project is for the construction of raised medians and the installation of other pedestrian improvements from Eisenhower to Tarrow. The design of this project is estimated to be \$240,000, with a FY15 estimate of \$139,509. Funding for a portion of the budget for this project came from the balance of the Discovery Drive Extension project and a portion came from the remaining unallocated Barron Road Widening Phase II authorization. Also included in the FY15 estimate is \$123,953 for the **College Main Plaza Improvements project**. This phase of the project is for improvements that are needed to the bollard system.

Traffic Projects

The FY15 Approved Budget includes an estimated \$2,093,114 for traffic projects throughout the City. This includes \$269,000 for the **upgrade of the signal at 2818/Southwood**. This project is for the replacement of the traffic signals at the FM 2818 (Harvey Mitchell Parkway) and Southwood Drive intersection and includes pedestrian facility upgrades. Also included in the estimated expenditures for traffic projects is \$400,660 for **future signal projects** that may be needed as determined by the results of a traffic warrant study that was completed in FY14.

The most significant traffic project to be included in the FY15 Approved Budget is the **Intelligent Transportation System (ITS) Master Plan**. In 2013, a ITS Master Plan was developed in order to provide an evaluation status of the Traffic Division and identify any deficiencies in technology such as signal controllers and central system software that are at the end of their useful lives. The estimate of \$1,423,454 that is included in FY15 is for the first phase of a five-year ITS implementation plan. It is anticipated that CO debt will be issued for the capital costs of this project that are included in the CIP.

Sidewalk and Trail Projects

The City of College Station has worked over the years to ensure adequate transportation infrastructure is constructed for pedestrians and bicyclists. The City has an adopted Bicycle, Pedestrian and Greenways Master Plan. In FY15, \$2,934,847 is estimated to be spent on the construction of the **Lick Creek Hike and Bike Trail**. This project is for the construction of sidewalk improvements and a hike and bike trail along Lick Creek between Creek View Park on Eagle Avenue and Lick Creek Park. The trail and improved sidewalks will connect residential neighborhoods and CSISD property. In addition, \$810,000 is estimated to be spent toward the design and construction of **Phase II of the University Drive Pedestrian Improvements project**. This project consists of implementing the remaining phases (2

through 5) of the Pedestrian Improvements on University Drive. The project is designed to improve pedestrian safety in the Northgate area of College Station while preserving vehicular mobility. The improvements included in the project will ultimately extend from College Main to South College Avenue. The first phase of the project will extend from College Main to Nagle Street.

Sidewalk Improvement projects estimated for FY15 include the construction of **Sidewalks on Guadalupe Drive**. This project is for the design and construction of a sidewalk on one side of Guadalupe Drive from Langford Street to Nueces Drive. The project was identified in the Bicycle, Pedestrian and Greenways Master Plan and is also an ADA request. Also included is an estimate of \$275,906 for the construction of **Sidewalk Improvements on Langford Street**. This project is for the reconstruction of an existing sidewalk on one side of Langford Street from Haines Drive to Guadalupe Drive. This project was also an ADA request.

In addition, a number of sidewalk projects will be completed using Community Development Block Grant Funds (CDBG). These projects are described in more detail in the CDBG section of this budget document.

Parks and Recreation Capital Projects

In FY15, expenditures in the amount of \$5,417,793 are estimated for Parks and Recreation capital improvement projects. Included is \$105,600 for **Field Redevelopment projects**. A portion of the funds will be used for replacement and repairs to numerous athletic facilities and parks throughout the City. The funds for these projects are collected from the fees paid by players and teams from both City leagues and outside user groups. The funds are used to pay for replacement items and facility upgrades at City athletic facilities.

An estimated expenditure in the amount of \$300,000 is included for the purchase of park land throughout the City as part of the **Neighborhood Parks Revolving Fund** project. These funds are used for acquiring properties for neighborhood parks in Park Land Zones that do not have sufficient funds to use to purchase the land in advance of development. As the development occurs and funds get contributed, the Park Land Zones will reimburse the Neighborhood Parks Revolving Fund so more park land can be purchased. By purchasing land ahead of development, the City is able to acquire land that is more suitable for neighborhood parks and at a lower cost than may be available after development occurs. In FY09 and FY11, funds from the Neighborhood Parks Revolving Fund project were used to purchase park land in Northgate, which is in Park Land Zone 1. At that time, Park Land Zone 1 did not have sufficient funds to purchase the land. As recent development has occurred in Northgate, contributions have been received in Park Land Zone 1 for the purchase of neighborhood park land. As the purchase of the Park Land has already occurred with funds from the Neighborhood Parks Revolving Fund, \$300,000 will be transferred into the Parks Capital Improvement Projects Fund from Park Land Zone 1 to reimburse the Neighborhood Parks Revolving Fund for funds that were expended previously on the park land in Northgate. The Parks and Recreation staff is currently exploring options for the next Neighborhood Park Revolving Funds park land purchase.

In addition, \$3,811,999 has been included for the construction of the **Lincoln Center Addition**. This project is for the expansion of the Lincoln Center building to include additional space for programming and storage. Funds in the amount of \$1,063,000 are included to be used toward the construction of the **Lick Creek Nature Center**. This center, to be built at Lick Creek Park, will serve as an informational education center for visitors who want to learn more about the park. Lastly, \$121,000 has been included for the installation of **pre-fabricated Restrooms** and for remaining items to be completed at the site at **the Wolf Pen Creek Festival Site**. The restrooms will serve the festival site.

General Government and Capital Equipment Capital Projects

General government and capital equipment projects are planned assets that have value to more than one specific area of City operations. The two main divisions within this category are public facilities and technology projects. In public facilities, \$886,207 is the estimated FY15 expenditure for the design of the **Library Expansion project**. The next phase of the project will be for consulting services that will better define the project scope.

The FY15 Approved Budget also includes a projected expenditure of \$4,186,000 for technology projects. Included is \$74,076 for the **Fiber Optic Infrastructure project**. This project will support the installation of fiber optic cable to continue expansion of the City's network to new buildings and facilities, and to permit the connection of existing facilities that are not currently on the network. An estimate of \$1,106,570 has been included in the budget for the needs analysis and implementation work related to the public safety **CAD/RMS (Computer Aided Dispatch/Records Management System) Replacement project**. This project is for the replacement of all software and hardware based systems managing the information resources of the College Station Police Department. The acquisition of a newer and more enhanced system will allow for a more efficient and productive department; as well as provide the opportunity to accomplish more robust and advanced tasks. The total budget for this project is \$2,250,000 and funding for this project will come from several sources. These sources include debt in the amount of \$430,766 that remains from what was issued previously for a New City Hall. The use of these funds is limited, but they may be used toward this project. In addition, a portion of the balance of the Radio System Replacement project and the balance of the E-Mail and File System Migration project will also be used to fund the project. In addition, CO debt in the amount of \$1,540,000 was issued FY14 for the remaining needed budget.

Funds in the amount of \$2,997,840 are estimated for the **Enterprise Resource Planning (ERP) System Replacement project**. This project is for the replacement of the City's primary financial and management software system. The project is anticipated to occur in several phases over the course of several years. The total project estimate is \$5,185,000. Funding for this project will come from a number of sources. CO debt in the amount of \$3,325,000 was issued in FY14 for the project and the balance will come from the General Fund and from the enterprise funds that will be benefitting from the project.

Enterprise Capital Projects Funds

Below are descriptions of the utility capital projects included in the FY15 Approved Budget. The funds expended on these projects are considered significant and non-routine.

Electric Capital Projects

The approved budget appropriation for electric capital projects is \$7,135,418. Included is \$50,000 for **General Plant projects**. These include enhancements to the SCADA and the mapping system, as well as general plant upgrades. Funds in the amount of \$1,450,000 are estimated for **Overhead System Improvement projects**. These funds will be used for the construction of overhead feeder extensions and upgrades of existing overhead electric infrastructure. This includes the annual utility pole replacement program. Funds in the amount of \$1,530,000 are estimated for **Underground System Improvement projects**. These funds will be used for the construction of new underground electric projects and for conversion of overhead power lines to underground. Included in this estimate are various underground feeders in the Northgate area. A total of \$1,615,000 is included in the budget for **New Service and System Extension projects**. These funds will be used to provide electrical system services for new customer additions (residential, commercial, apartments and subdivisions). In addition, \$95,000 is included in the budget for **Residential Street Lighting projects**. These funds are used for new residential street lighting projects and improvement to existing residential street lighting. Funds in the amount of \$450,000 are estimated for **Thoroughfare Street Lighting projects**. These funds will be used for new thoroughfare street lighting projects and improvements to existing thoroughfare street lights. The thoroughfare lighting project planned for FY15 is Harvey Mitchell Parkway from University Drive to the north City limits. A budget of \$1,520,000 is included for **Distribution projects** and \$390,000 is included for **Transmission projects**. Transmission/Distribution projects planned for FY15 include the purchase and installation of a second transformer at the Dowling Road Substation; various SCADA enhancements; rock and drainage control, as well as ground grid updates at the Greens Prairie Substation; and battery replacement and breaker updates at the Southwood Valley Substation.

The FY15 Approved Budget includes an estimated \$5,500,000 in current revenues that will be transferred from operations to fund Electric capital projects. The amount of debt issued in FY14 is intended to cover

the needs in both FY14 and FY15. Therefore, it is not anticipated that debt will be issued in FY15 for Electric capital projects.

Water Capital Projects

In FY15, \$4,335,218 is the new appropriation included for water capital projects. The total expenditures in FY15 for Water capital projects are projected to be \$6,687,309. Appropriations from prior years carry forward on capital projects and additional appropriations may be added each year as the projects progress. The FY15 projected expenditures exceed the FY15 appropriations as the projected expenditures include appropriations from prior years. Water Production projects include an estimated FY15 expenditure of \$3,656,540. A total of \$170,000 is included for design work related to the construction of **Well #9** and \$95,000 is included for the design work related to the construction of the **Well #9 Collection Line**. As capacity needs grow, the City is preparing for the construction of new wells. It is anticipated that the design of these wells will begin in FY15 with construction scheduled for FY16 and FY17. An estimate of \$32,000 is included in FY15 for the **Well Field Fiber project**. This project is to connect Water Wells #1 and #2 to the existing fiber run to Well #7. An estimated \$660,376 is included in FY15 for the **Sandy Point Chemical System Replacement project**. The chemical feed and storage facilities at Sandy Point Pump Station require upgrading to accommodate current expansion of the water production infrastructure and to be in compliance with current fire codes. As part of the project, the existing chlorine disinfection system will be replaced to improve personnel safety, operating reliability and cost efficiency. \$1,602,664 is the FY15 estimate included in the budget for the **Cooling Tower Expansion project**. This project is for the design and construction of an additional water cooling tower and all of the associated appurtenances to connect this new equipment into the existing system. The additional tower is needed to meet the increased production capacity of the water system. An estimate of \$1,096,500 is included for the **Variable Frequency Drive Replacement project**. Various critical pieces of equipment such as water transfer pumps, water high service pumps, cooling fans and some raw sewage lift pumps are powered by variable frequency drives. This project will replace the Variable Frequency Drives that have exceeded their service lives with newer, currently supported drives.

Funds in the amount of \$1,876,547 are projected to be expended on Water Distribution projects in FY15. This includes \$100,000 of general **Oversize Participation (OP)** funds. These funds are used to help meet future capacity needs by oversizing water lines above the minimum size required to serve a development. An estimate of \$227,700 has been included for the **State Highway 40 – Graham to Barron project** and \$21,619 has been included for the **State Highway 40 – Sonoma Subdivision to Victoria project**. These projects will extend a water distribution line that will complete a section of an existing 24 inch water distribution line. These connections will assist in proper operation of the distribution system by increasing connectivity between Dowling Road Pump Station and the Greens Prairie Elevated Storage Tank. Design and land acquisition for the projects are scheduled for FY15 and FY16 and construction is estimated for FY17. In addition, \$1,017,620 has been included for the **Area 2 Water Line Extension project**. This project is for land acquisition, design and construction of water distribution lines along Greens Prairie Road and Arrington Road in accordance with a Certificate of Convenience and Necessity (CCN) settlement agreement between City of College Station and Wellborn Special Utility District. An estimate of \$334,608 is included as the FY15 estimated expenditure for the **Reinstallation of a 30 Inch Water Transmission Line at Villa Maria and FM 2818**. The existing water transmission line from Sandy Point Pump Station to Dowling Road Pump Station was in conflict with TxDOT's grade separation of Villa Maria and FM 2818. TxDOT agreed to install an encasement pipe during construction of their project that would be located in a non-conflicting location. This project is for the installation of approximately 1,500 ft of the 30 inch water line that was in conflict with the grade separation. Expenditures in the amount of \$50,000 are projected in the FY15 budget for the **Southland Waterline project**. This project will be completed in conjunction with the Southland Drainage project which is for the design of flood mitigation measures along Bee Creek Tributary B. As part of the project, a waterline will be extended from the boundary of the Copper Creek development and connected to the existing 6" waterline in the Parkway Circle Apartments complex. Lastly, \$125,000 is estimated for **Miscellaneous Water Rehabilitation projects** that may arise throughout the fiscal year.

Rehabilitation projects included in the FY15 Approved Budget include \$173,270 for design work on the **Eastgate Rehabilitation project**. Construction is estimated for FY16 and FY17. This project will involve the replacement of water and sewer lines in the area bounded by Lincoln Avenue to the north, Walton

Drive to the east, Francis Drive to the south, and Texas Avenue to the west. The water distribution lines are in need of replacement due to an increase in service disruptions caused by deteriorating materials and inadequate fire protection. The project also includes some street repair of existing aging streets in the respective project area. Several other utility rehabilitation projects are also included in the FY15 estimated expenditures. These include the **Luther Street, Nimitz Street and Eisenhower Rehabilitation projects**; and design of the **Munson Street Rehabilitation project** and **Francis Drive Rehabilitation project**. Also estimated for FY15 is the **Cooner Street Rehabilitation project**. The Cooner Street Rehabilitation project includes the rehabilitation of water and wastewater lines and paving along Cooner Street from Texas Avenue to the street terminus. The water distribution lines are in need of replacement due to an increase in service disruptions caused by deteriorating lines. Funding for the majority of the cost of the project design came from Community Development Block Grant funds. Construction of the water portion of the project will be paid for with water utility revenue. The utility line rehabilitation on these projects is being completed in coordination with the corresponding street rehabilitation projects.

Contingency in the amount of \$100,000 has been included in the FY15 Approved Budget. These funds will be available for use on unanticipated projects as well as to offset project overruns. \$150,000 has been included for the meter replacement program that was implemented in FY08. This program is for the replacement of water meters on a routine basis to ensure efficient water readings. The FY15 budget includes an estimated \$1,095,000 in current revenues that will be transferred from operations to fund Water capital projects. The amount of debt issued in FY14 is intended to cover the needs in both FY14 and FY15. Therefore, it is not anticipated that debt will be issued in FY15 for water capital projects.

Wastewater Capital Projects

In FY15, \$8,386,598 is the new appropriation included for wastewater capital projects. The total expenditures in FY15 for Wastewater capital projects are projected to be \$11,045,259. Appropriations from prior years carry forward on capital projects and additional appropriations may be added each year as the projects progress. The FY15 projected expenditures exceed the FY15 appropriations as the projected expenditures include appropriations from prior years. Wastewater Collection projects include \$228,260 for **Oversize Participation (OP)**. These funds are available to meet future anticipated capacity in the construction of wastewater lines above the minimum size needed to serve the development. The FY15 estimate includes \$100,000 for OP projects that are not yet identified and an additional \$128,620 for the Creek Meadows OP project that was added to the CIP in FY14. An estimate of \$1,399,000 is included for the **East Side FM 158 Sewer Line project**. As part of the Sanitary Sewer CCN swap with the City of Bryan associated with the Bio-Corridor Infrastructure Project and ILA, the East Side FM 158 Sewer Line project will provide sewer service to the service area within the City of Bryan Corporate Limits acquired as College Station Sewer Service area. The total cost of this project is estimated to be \$1,632,000 and the City of College Station will be reimbursed by the City of Bryan for half of the cost of design and construction. This project is for the construction of gravity sewer, a lift station and force main to serve properties along State Highway 30 southeast of the intersection with FM 158 within the City of Bryan's corporate limits and upgrade the gravity sewer that currently services property along State Highway 30 within the City of College Station in order to convey flows from the City of Bryan to the Carters Creek Wastewater Treatment Plant (CCWWTP). Design of the line began in FY12 with construction expected for FY15.

In addition, an estimate of \$4,295,000 is included in FY15 for the **Bee Creek Parallel Trunkline project**. The existing Bee Creek Trunkline sub-basin currently serves areas along FM 2818, from areas north of Wellborn Road to the Carters Creek Wastewater Treatment Plant. This project will install a gravity line to increase the system capacity of the Bee Creek Trunkline sub-basin to accept the ultimate build-out demand anticipated in this respective area. This project is being completed in phases, with the final phase expected to be completed in FY17. Phase 1 construction is complete and land acquisition is currently in progress for phase II. Construction on phase II is expected to begin in FY15. Also included is \$192,637 for the **Royder/Live Oak Sewer Line**. This project is for the design, easement acquisition and construction of a gravity sanitary sewer line along Royder Road and Live Oak Street with laterals on Madison Street, Church Street and McCullough Road. Construction on this project is currently in progress and should be completed in FY15.

Rehabilitation projects included in the FY15 Approved Budget include \$170,470 for design work on the **Eastgate Rehabilitation project**. Construction is estimated for FY16 and FY17. This project will involve the replacement of water and sewer lines in the area bounded by Lincoln Avenue to the north, Walton Drive to the east, Francis Drive to the south, and Texas Avenue to the west. The sewer lines are in need of replacement due to an increase in service disruptions caused by deteriorating materials, shallow lines, and poor access to mains located near back lot lines. The project also includes some street repair of existing aging streets in the respective project area. Several other utility rehabilitation projects are also included in the FY15 estimated expenditures. These include the **Graham Road, Nimitz Street and Eisenhower Rehabilitation projects**; and design of the **Munson Street Rehabilitation project** and **Francis Drive Rehabilitation project**. Also estimated for FY15 is the **Cooner Street Rehabilitation project**. The Cooner Street Rehabilitation project includes the rehabilitation of water and wastewater lines and paving along Cooner Street from Texas Avenue to the street terminus. The sewer lines are in need of replacement due to an increase in service disruptions caused by deteriorating lines. Funding for the majority of the cost of the project design came from Community Development Block Grant funds. Construction of the water portion of the project will be paid for with water utility revenue. The utility line rehabilitation on these projects is being completed in coordination with the corresponding street rehabilitation projects.

Funds in the amount of \$3,346,425 have been estimated in FY15 for Treatment and Disposal projects. An estimate of \$1,129,340 has been included for the **Carters Creek Centrifuge Improvements project**. This project is for improvements to the existing Carters Creek Wastewater Treatment Plant sludge dewatering system. These improvements are designed to ensure the critical plant process of dewatering sludge is completed as needed, thereby minimizing Plant odors. In addition, a total of \$369,735 is estimated in FY15 for the **Carters Creek Treatment Structure Coatings Replacement project**. This project is for the installation of new coatings and some minor structural repairs to plant clarifiers. These repairs are necessary to ensure that the full service life of the equipment is realized and full regulatory compliance is maintained. An estimate of \$25,000 is included for the **Variable Frequency Drive Replacement project**. Various critical pieces of equipment such as water transfer pumps, water high service pumps, cooling fans and some raw sewage lift pumps are powered by variable frequency drives. This project will replace the Variable Frequency Drives that have exceeded their service lives with newer, currently supported drives. The design work for the wastewater components of the project will take place in FY15 with installation in FY16.

Other Treatment and Disposal projects include an estimate of \$755,000 for the **Lick Creek Generator Replacement**. This project is for the replacement and upgrade of the existing Lick Creek Wastewater Treatment Plant emergency power generator, which is nearing the end of its service life. The new generator will provide additional power so that more of the routine Plant processes can be completed while under generator power. The larger generator capacity will also provide operational redundancy and accommodate planned Plant Expansion. Also estimated in FY15 is \$105,000 for the **Carters Creek Headworks Catwalk project**. This project is for the installation of a new catwalk along the South side of the Headworks structure. This will facilitate easier and safer cleaning of the number two grit channel of the headworks facility. An estimate of \$150,000 has been included in the FY15 Approved Budget for the **Carters Creek Fueling Station project**. This project is for the replacement of the existing above ground fuel tanks at Carters Creek Wastewater Treatment Plant. An estimate of \$300,000 has been included in the FY15 budget for the **Lick Creek Raw Lift Pumps project**. This project is for the replacement of the existing sewerage lift pumps at the Lick Creek Wastewater Treatment Plant. The existing pumps are near the end of their expected service life.

Several General Plant project are included in the FY15 Approved Budget. These include an estimate of \$94,350 for **SCADA at the New Lift Stations**. This project was created to fund the integration of new lift stations to our SCADA system. In addition, an estimate of \$240,000 is included for the **Carters Creek Electrical Improvements project**. This project is for the replacements of the Motor Control Centers (MCC's) for Plants 2 and 3. Also included in the FY15 budget is an estimate of \$53,000 for the **Aggie Acres Fiber Optic Conduit project**. This project is to provide for the communications hardware to enable critical lift station operations to be remotely monitored. Lastly, \$125,000 is estimated for **Miscellaneous Wastewater Rehabilitation projects** that may arise throughout the fiscal year.

Contingency in the amount of \$150,000 has been included in the FY15 Approved Budget. These funds will be available for use on unanticipated projects as well as to offset project overruns. The FY15 budget includes an estimated \$1,625,000 in current revenues that will be transferred from operations to fund Wastewater capital projects. The amount of debt issued in FY14 is intended to cover the needs in both FY14 and FY15. Therefore, it is not anticipated that debt will be issued in FY15 for water capital projects.

Unfunded Water and Wastewater Projects

Each year, as part of the budget process, projects are submitted for consideration of inclusion in the upcoming CIP. A number of projects were considered for the Water and Wastewater CIP, but were not added because the variables surrounding when and how they will proceed are still undetermined. However, there are potential projects that could significantly alter future CIPs. Several projects in the Medical District and the Northgate area have been identified that may be needed depending upon how/when those areas develop. This is currently being evaluated and may result in future significant CIP projects. In addition, future Texas Commission on Environmental Quality (TCEQ) requirements resulting from the Clean Water Act may result in significant nutrient removal projects at the LCWWTP and CCWWTP. The need for these projects is under review and will be determined in the future.

Special Revenue Capital Projects

Below are descriptions of the special revenue capital projects included in the FY15 Approved Budget. The funds expended on these projects are considered significant and non-routine.

Park Land Dedication Capital Improvement Projects

The Park Land Dedication Funds account for the receipt and expenditure of funds received by the City from residential land developers who dedicate land, or money in lieu of land, for use in the development of neighborhood parks in residential areas. The projects in the Park Land Dedication Capital Improvement Projects Funds are funded using the dedicated park land funds. Park Land dedication funds must be used for the development of parks within the zone to which the funds are dedicated. In FY15, estimates are included for Park Land Dedication projects that are anticipated to be completed in the various park zones.

In **Park Land Zone 1**, funds in the amount of \$300,000 are budgeted to be transferred to the Neighborhood Parks Revolving Fund project within the Parks Capital Improvement Projects Fund. Funds in the Neighborhood Parks Revolving Fund project are used for acquiring properties for neighborhood parks in advance of development in park land zones that do not have sufficient funds to use to purchase the land. As the development occurs and funds get contributed to a particular Park Land Zone, the Park Land Zone will reimburse the Neighborhood Parks Revolving Fund so more park land can be purchased. By purchasing land ahead of development, the City is able to acquire land that is more suitable for neighborhood parks and at a lower cost than may be available after development occurs. In FY09 and FY11, funds from the Neighborhood Parks Revolving Fund project were used to purchase park land Northgate, which is in Park Land Zone 1. At that time, Park Land Zone 1 did not have sufficient funds to purchase the land. As the recent development has occurred in Northgate, contributions have been received in Park Land Zone 1 for the purchase of neighborhood park land. As the purchase of the Park Land has already occurred with funds from the Neighborhood Parks Revolving Fund, it is projected that \$300,000 be transferred from Park Land Zone 1 to reimburse the Neighborhood Parks Revolving Fund for funds that were expended previously on the park land in Northgate. An additional \$400,000 was transferred in FY14 as a portion of the reimbursement.

Other projects for which FY15 Park Land Dedication estimates are projected include \$27,000 in Park Land Zone 2 for the **replacement of playground equipment and surfacing at University Park**; \$27,000 in Park Land Zone 10 for the **replacement of playground equipment and surfacing at Castlerock Park**; and \$27,000 in Park Land Zone 13 for the **replacement of playground equipment and surfacing at Castlegate Park**. These projects were submitted as Service Level Adjustments (SLAs) in FY15 and are being included in the CIP to be funded out of the appropriate Park Land Zones. A transfer from the General Fund in the amount of \$12,000 is included for the project at University Park as there are not sufficient funds in the zone to cover the total estimated project cost.

In addition, an estimate of \$450,000 has been included in Community Park Land Zone C for the initial phase of the **All Inclusive Park**. This project is a joint effort between the City of College Station, the

College Station Rotary Club, and the College Station Noon Lions Club. The park is designed for full inclusion of special needs children.

Additional funds are budgeted in a number of Park Land zones but these funds have not yet been obligated to specific projects. These funds are available to be used for projects that arise throughout the year within the applicable zones. Funds not used in the fiscal year will carry over to future fiscal years.

Drainage Capital Improvement Projects

Drainage capital projects are funded by revenue generated through a drainage utility fee that is collected from residential and commercial utility users. Significant projects include a projected FY15 estimate of \$589,627 for **Greenways Land Acquisition** throughout the City. The City's Greenways Master Plan calls for future trail development in urban and suburban greenways. The funds for this project were from prior years' debt issue and the FY15 projected expenditures account for the use of the balance of this debt. An estimate of \$200,000 is included in FY15 for **Minor Drainage Improvement projects**. These funds are used for minor unscheduled drainage projects that may arise throughout the fiscal year. An estimated \$69,815 is included in FY15 for **Phase II of Erosion Control in the Wolf Pen Creek Trail Area**. Bank stabilization measures will be designed and constructed to protect the trails, irrigation, benches and other improvements in the upper trails area from erosion. Expenditures in the amount of \$90,218 are included in the FY15 Approved Budget for the **Southland Drainage Improvements project**. This project is for the design of flood mitigation measures along Bee Creek Tributary B. Reshaping of the existing channel will prevent localized flooding that occurs at the east end of Southland Street. As part of the project, a waterline will be extended from the boundary of the Copper Creek development and connected to the existing 6" waterline in the Parkway Circle Apartments complex. In addition, an estimate of \$73,627 is included for the **Drainage Master Plan** project. It is anticipated that this project will be completed in the near future. The results of the study will be an inventory of existing infrastructure and a twenty (20) year maintenance and infrastructure improvement plan for those portions of the drainage basins that lie within the city limits. The plan will form the foundation for future infrastructure projects.

Additional O&M Costs

The FY15 Approved Budget includes a number of capital projects that have been recently completed and have added operations and maintenance (O&M) expense. In particular, the City's General Fund has been and will continue to be impacted by capital projects as they come online. In some situations, the O&M cost of a project is minimal and can be absorbed by the City department that is benefiting the most from the project. In other situations, the O&M cost is more significant and funding for these additional expenses is addressed through the SLA process. In these situations, SLAs are submitted for the O&M needs of the capital projects and funding is considered as part of the budget process.

Departments are expected to consider the impact of current and planned capital improvement projects on operations and maintenance (O&M) budgets. This analysis is a component of the 5-year Strategic Business Plans that are completed by all City departments. Projections as to the impact of capital projects on O&M budgets that are included in the Strategic Business Plans are used by the Finance Office in financial forecasting.

Conclusion

The previous discussion provided an overview of the FY15 Approved Budget and key changes from the FY14 budget. The following sections of the budget document provide additional discussion of the approved budget by fund.



CITY OF COLLEGE STATION, TEXAS

1101 TEXAS AVENUE

COLLEGE STATION, TEXAS 77842

979-764-3555

CSTX.GOV