

CITY OF COLLEGE STATION
Home of Texas A&M University®



2011-2012 APPROVED CITIZENS' ANNUAL BUDGET





CITY OF COLLEGE STATION
Home of Texas A&M University®

City of College Station, Texas Approved Budget for Fiscal Year 2012

October 1, 2011 to September 30, 2012

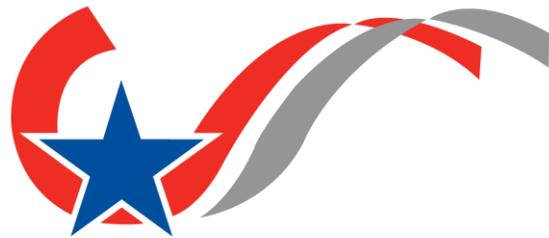
Principal City Officials, October 2011

Elected Officials

| | |
|---|------------------|
| Mayor | Nancy Berry |
| City Council Place 1 | Blanche Brick |
| City Council Place 2 | Jess Fields |
| City Council Place 3 | Karl Mooney |
| City Council Place 4 | Katy-Marie Lyles |
| City Council Place 5 | Julie Schultz |
| City Council Place 6/Mayor Pro Tem..... | Dave Ruesink |

City Administration

| | |
|---|-----------------|
| City Manager | David Neeley |
| Deputy City Manager | Kathy Merrill |
| Deputy City Manager | Frank Simpson |
| Executive Director, Business Services | Jeff Kersten |
| Executive Director, Planning and Development Services | Bob Cowell, Jr. |
| Director of Public Communications | Jay Socol |
| Director of Water Services Department | David Coleman |
| Director of Electric Utility..... | David Massey |
| Chief of Police | Jeffrey Capps |
| Fire Chief | Robert B. Alley |
| Director of Public Works | Charles Gilman |
| Director of Parks and Recreation | David Schmitz |
| Director of Information Technology | Ben Roper |
| Director of Human Resources | Alison Pond |
| City Attorney | Carla Robinson |
| City Secretary | Sherry Mashburn |
| Internal Auditor..... | Ty Elliott |



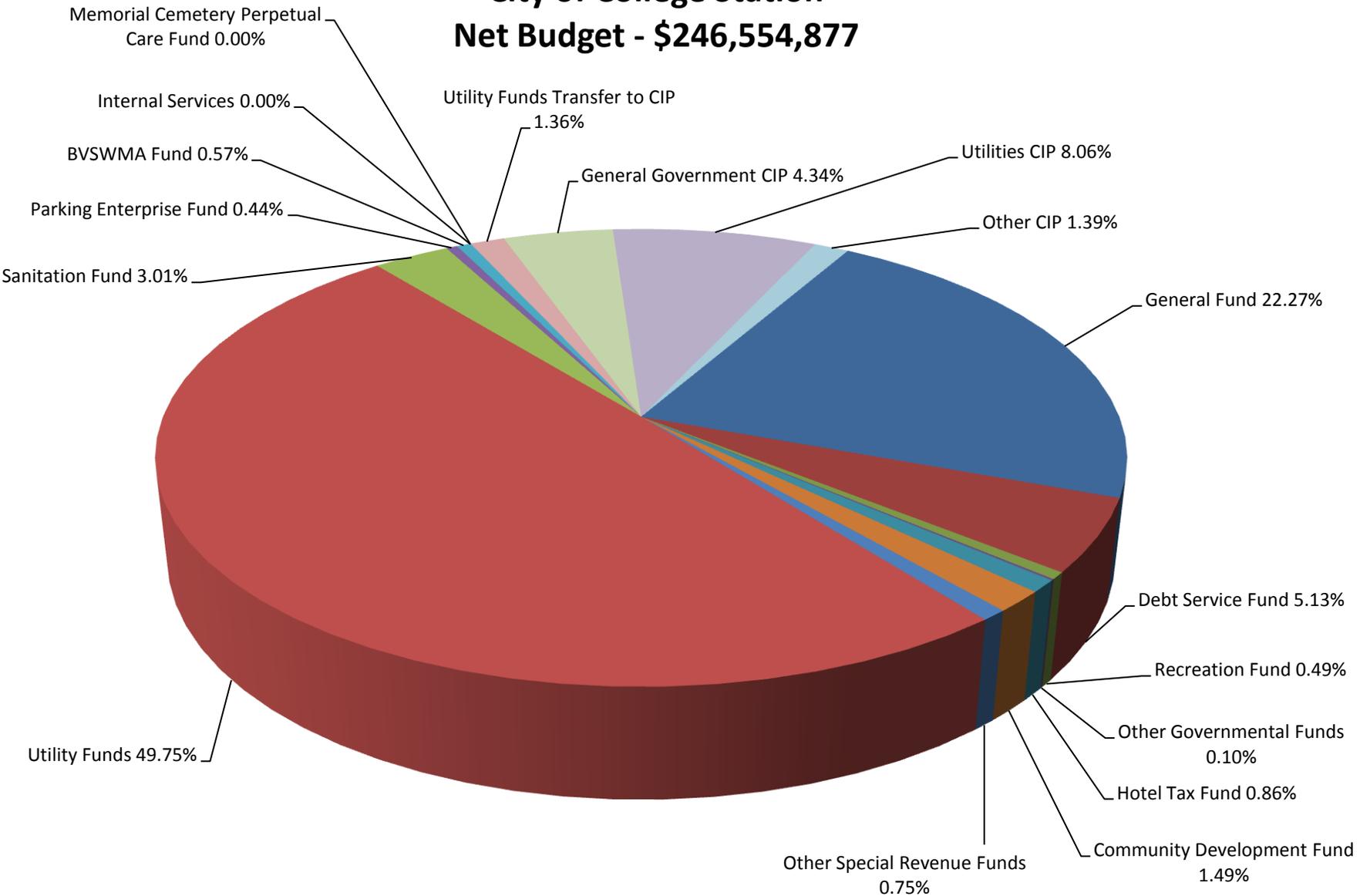
CITY OF COLLEGE STATION
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City of College Station
Fiscal Year Comparison Summary

| Fiscal Year 2011-2012 Approved Budget | FY12 Approved Total Funds Available | FY12 Approved Total Appropriation of Funds | Transfers in | Net Operating and Capital Budget | % Change from Prior Fiscal Year |
|--|--|---|-------------------------|---|--|
| General Fund | \$ 64,170,592 | \$ 60,567,249 | \$ (5,668,355) | \$ 54,898,894 | 0.52% |
| Debt Service Fund | 16,861,615 | 12,649,002 | - | 12,649,002 | 0.53% |
| Economic Development Fund | 1,061,818 | 728,454 | (728,454) | - | N/A |
| Parks Xtra Education Fund | - | - | - | - | N/A |
| Recreation Fund | 1,198,016 | 3,811,342 | (2,613,326) | 1,198,016 | 194.11% |
| Municipal Court Funds | 1,116,423 | 296,820 | - | 296,820 | -4.38% |
| Police Seizure Fund | 82,278 | 40,000 | - | 40,000 | 91.87% |
| Utility Funds | 132,359,370 | 122,670,715 | - | 122,670,715 | 0.14% |
| Sanitation Fund | 9,189,929 | 7,430,014 | - | 7,430,014 | 5.92% |
| Parking Enterprise Fund | 1,469,188 | 1,085,775 | - | 1,085,775 | -37.91% |
| BVSWMA Fund | 1,393,401 | 1,393,401 | - | 1,393,401 | -4.39% |
| Hotel Tax Fund | 8,233,195 | 2,123,142 | - | 2,123,142 | -3.51% |
| Community Development Fund | 6,521,698 | 3,667,138 | - | 3,667,138 | 3.04% |
| Traffic Safety Fund | 72,959 | 72,959 | - | 72,959 | 21.60% |
| Insurance Funds | 16,579,857 | 11,784,578 | (11,784,578) | - | N/A |
| Utility Customer Service Fund | 2,475,366 | 2,342,713 | (2,342,713) | - | N/A |
| Internal Services Funds | 11,799,461 | 5,743,975 | (5,743,975) | - | N/A |
| Drainage Fund | 2,690,722 | 1,367,058 | - | 1,367,058 | 7.63% |
| Business Park Fund | 112,150 | 112,150 | - | 112,150 | -55.14% |
| Chimney Hill Fund | 2,291,054 | 125,000 | - | 125,000 | N/A |
| Cemetery Perpetual Care Fund | 1,733,982 | - | - | - | N/A |
| Memorial Cemetery Perpetual Care Fund | 505,785 | 10,000 | - | 10,000 | 0.00% |
| Memorial Cemetery Fund | 1,254,713 | - | - | - | N/A |
| ARRA of 2009 Fund | 66,999 | 65,000 | - | 65,000 | 0.00% |
| Subtotal of Operations & Maintenance | \$ 283,240,571 | \$ 238,086,485 | \$ (28,881,401) | \$ 209,205,084 | 0.47% |
| Utility Funds Transfer to CIP | 3,070,000 | 3,070,000 | - | 3,070,000 | -49.47% |
| Community Development Transfer to CIP | 275,000 | 275,000 | - | 275,000 | N/A |
| Hotel Tax Fund Transfer to CIP | - | - | - | - | N/A |
| Capital Transfers to CIP | \$ 3,345,000 | \$ 3,345,000 | \$ - | \$ 3,345,000 | -44.94% |
| General Government Capital Imp. Proj. | \$ 27,735,901 | \$ 10,862,214 | \$ (155,000) | \$ 10,707,214 | 9.79% |
| Utility Capital Improvement Projects | 27,064,909 | 23,071,562 | (3,190,000) | 19,881,562 | 323.04% |
| Community Development Capital Imp Proj. | 1,070,634 | 1,070,634 | - | 1,070,634 | 90.67% |
| Special Revenue Capital Imp. Proj. | 3,444,428 | 2,345,383 | - | 2,345,383 | 111.10% |
| Wolf Pen Creek TIF Capital Imp. Proj. | 3,240,548 | - | - | - | -100.00% |
| Subtotal of Capital Expenditures | \$ 62,556,420 | \$ 37,349,793 | \$ (3,345,000) | \$ 34,004,793 | 77.50% |
| Totals | \$ 349,141,991 | \$ 278,781,278 | \$ (32,226,401) | \$ 246,554,877 | 5.61% |

| Fiscal Year 2010-2011 Approved Budget | FY11 Approved Total Funds Available | FY11 Approved Total Appropriation of Funds | Transfers in | Net Operating and Capital Budget | % Change from Prior Fiscal Year |
|--|--|---|-------------------------|---|--|
| General Fund | \$ 63,374,363 | \$ 60,687,507 | \$ (6,070,440) | \$ 54,617,067 | 1.10% |
| Debt Service Fund | 17,932,018 | 12,581,958 | - | 12,581,958 | 2.94% |
| Economic Development Fund | 1,853,604 | 658,825 | (658,825) | - | N/A |
| Parks Xtra Education Fund | 118,898 | 114,769 | - | 114,769 | 2.01% |
| Recreation Fund | 407,335 | 935,459 | (528,124) | 407,335 | N/A |
| Municipal Court Funds | 1,041,948 | 310,426 | - | 310,426 | -7.66% |
| Police Seizure Fund | 88,690 | 20,847 | - | 20,847 | 0.25% |
| Utility Funds | 131,326,847 | 122,498,153 | - | 122,498,153 | 6.73% |
| Sanitation Fund | 8,655,550 | 7,014,768 | - | 7,014,768 | 3.52% |
| Parking Enterprise Fund | 1,952,617 | 1,748,592 | - | 1,748,592 | 8.03% |
| BVSWMA Fund | 1,457,339 | 1,457,339 | - | 1,457,339 | -73.97% |
| Hotel Tax Fund | 7,016,217 | 2,200,335 | - | 2,200,335 | -50.63% |
| Community Development Fund | 4,629,365 | 3,558,960 | - | 3,558,960 | 23.84% |
| Traffic Safety Fund | 161,924 | 60,000 | - | 60,000 | -96.82% |
| Insurance Funds | 15,362,264 | 11,392,989 | (11,392,989) | - | N/A |
| Utility Customer Service Fund | 2,435,404 | 2,258,503 | (2,258,503) | - | N/A |
| Internal Services Funds | 12,528,883 | 6,823,868 | (6,779,452) | 44,416 | N/A |
| Drainage Fund | 3,652,598 | 1,270,182 | - | 1,270,182 | 2.96% |
| Business Park Fund | 371,613 | 250,000 | - | 250,000 | 0.00% |
| Chimney Hill Fund | - | - | - | - | N/A |
| Cemetery Perpetual Care Fund | 1,735,694 | - | - | - | N/A |
| Memorial Cemetery Perpetual Care Fund | 441,775 | 10,000 | - | 10,000 | -86.67% |
| Memorial Cemetery Fund | 1,137,490 | 2,764 | - | 2,764 | N/A |
| ARRA of 2009 Fund | 73,369 | 65,000 | - | 65,000 | 189.71% |
| Subtotal of Operations & Maintenance | \$ 277,755,805 | \$ 235,921,244 | \$ (27,688,333) | \$ 208,232,911 | 0.94% |
| Utility Funds Transfer to CIP | 6,075,000 | 6,075,000 | - | 6,075,000 | -37.37% |
| Community Development Transfer to CIP | - | - | - | - | N/A |
| Hotel Tax Fund Transfer to CIP | - | - | - | - | N/A |
| Capital Transfers to CIP | \$ 6,075,000 | \$ 6,075,000 | \$ - | \$ 6,075,000 | -37.37% |
| General Government Capital Imp. Proj. | \$ 37,972,658 | \$ 9,752,561 | \$ - | \$ 9,752,561 | -48.52% |
| Utility Capital Improvement Projects | 24,189,330 | 10,774,639 | (6,075,000) | 4,699,639 | -72.45% |
| Community Development Capital Imp Proj. | 561,500 | 561,500 | - | 561,500 | N/A |
| Special Revenue Capital Imp. Proj. | 3,562,596 | 1,111,013 | - | 1,111,013 | -31.04% |
| Wolf Pen Creek TIF Capital Imp. Proj. | 3,331,634 | 3,033,313 | - | 3,033,313 | -10.78% |
| Subtotal of Capital Expenditures | \$ 69,617,718 | \$ 25,233,026 | \$ (6,075,000) | \$ 19,158,026 | -55.97% |
| Totals | \$ 353,448,523 | \$ 267,229,270 | \$ (33,763,333) | \$ 233,465,937 | -10.03% |

City of College Station Net Budget - \$246,554,877



Budget Overview

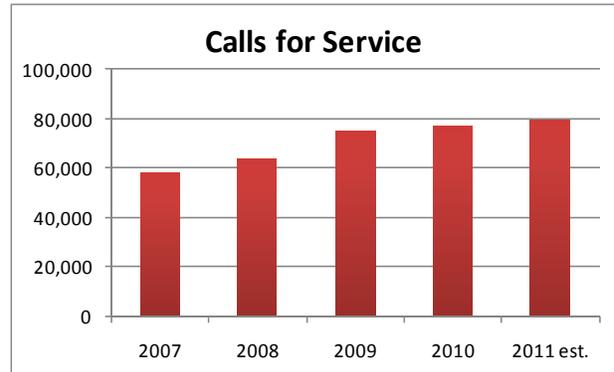
The text below focuses on the various City departments and functions provided by each department. The majority of the departmental budgets below reflect recurring reductions amounting to \$1.624 million in the FY12 budget.

Governmental Funds

Police Department

\$14,974,044

The Police Department provides a number of services that help to keep the community safe. Services provided include: 1) police patrol with certified police officers who are assigned to specific areas of the city and who are equipped with police vehicles and all necessary equipment; 2) criminal investigation for the investigation of reported crimes; 3) animal control; 4) communications and emergency medical dispatch support for police, fire and EMS; 5) short term jail/detention facilities that reduce the processing time of arrests; and 6) a recruiting and training division that serves as a support and training function for the Department.



The above graph illustrates calls for service. A “call for service” is defined as any event or situation, reported by a citizen that requires a response from the Police Department.

The Police Department FY12 approved budget includes one service level adjustment (SLA). Fit Life Testing, in the amount of \$22,375, will provide employees with a cardio risk profile that has been found useful in identifying health risks. This SLA will be reimbursed by the Employee Benefits Fund by the end of the fiscal year. The approved budget also includes funding for the next phase of the step plan for the College Station Police Department. This phase will increase the pay levels for sergeants and lieutenants. The continuation of the step pay plan will allow the Police Department to be more competitive in recruiting and retaining officers.

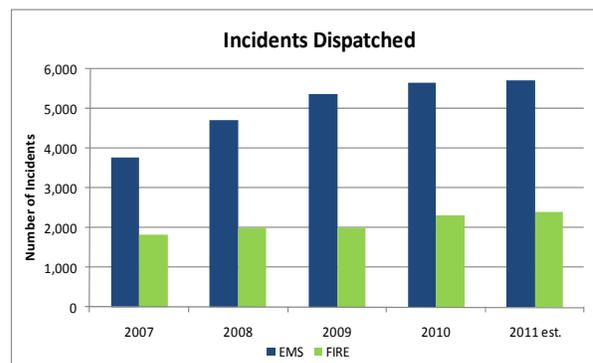
In order to address the ongoing budget conditions, the FY12 base budget for the Police Department included the removal of two full-time Parking Enforcement Officer positions.

Fire Department

\$13,555,824

The Fire Department provides services to College Station, City of Bryan—through an automatic aid program—and to rural areas around College Station through mutual aid agreements. The Fire Department operates out of five stations located throughout the City.

The basic services provided by the Fire Department include: 1) fire response; 2) emergency medical response; 3) fire prevention services, including commercial fire safety inspections and fire prevention training at local schools and various functions; and 4) hazardous material response.



The above graph illustrates incidents responded to by the Fire Department over the last several years.

There are four approved service level adjustments in the Fire Department. Three of these SLA’s are for anticipated O&M costs associated with the opening of Fire Station #6. A total of \$1,853,555 has been included in the FY12 budget for this purpose. This includes the salary and benefits for the hiring of an ambulance crew (nine personnel) and an engine crew (nine personnel). Nine of these positions were approved as part of the FY11 Approved Budget, but the positions were not filled due to the delay in the construction of the fire station. The remaining nine positions were approved in the FY12 budget as part of the SLA process. Other O&M costs related to Fire Station #6 that are

in the approved budget includes funding for various supplies and maintenance, as well as purchased services such as utility costs. The fourth SLA, in the amount of \$80,000, has been included in the approved budget for maintenance costs at Fire Station #4 (located at Easterwood Airport). This maintenance will include the replacement of flooring in high travel areas, the cleaning of HVAC system and a major overhaul of bay doors which is needed to address ongoing issues with delays to emergency response. Half of the cost of this SLA will be reimbursed by Texas A&M University.

Public Works Department

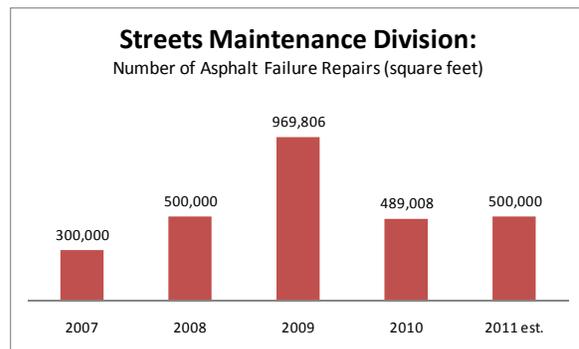
\$6,823,880

The Public Works Department maintains streets, drainage, and the City’s traffic control system. It is also responsible for refuse collection as well as fleet and facilities maintenance. The Drainage Maintenance Division, previously reimbursed by the Drainage Fund, will be funded directly out of the Drainage Fund beginning in FY12. In addition, the Capital Projects Department was moved into the Public Works Department for FY12. Public Works submitted the following ongoing reductions in FY12: \$2,059 for travel and training in Traffic Engineering; \$10,000 for office painting in Facilities Maintenance; \$17,000 in Streets Maintenance for charge back utility cut repair costs; and \$4,800 in savings by converting a take home vehicle to a pool vehicle.

The **Traffic Engineering Division** conducts and reviews traffic engineering studies & plans and evaluates on-street parking throughout the City. Additionally, the Traffic Engineering Division engages in public education, special programs, and project management of related capital projects.

The **Facilities Maintenance Division** provides support services to City departments through the maintenance of City facilities. This includes heating, ventilation and cooling systems. Additionally, Facilities Maintenance performs minor building construction and remodeling activities. The Division also repairs and/or replaces equipment in a timely manner. The Facilities Maintenance division submitted an SLA for \$25,000 to fund a structural evaluation of the College Station Conference Center which is included in the FY12 approved budget.

The **Streets Maintenance Division** of the Public Works Department strives to ensure that the street system within the City of College Station is properly maintained. This is done through a number of programs, including a street rehabilitation program that addresses street repair before more expensive reconstruction measures are needed. The Streets Division coordinates with the Engineering and Capital Projects Divisions to plan and develop major street projects. The Streets Division also provides routine pothole patching and other maintenance services. The Streets Division measures the effectiveness of this service by determining whether 95% of the streets in the City have a grade of 85 or better using the Pavement Management System. Funds in the amount of \$350,000 are included in the approved budget for thoroughfare street overlay projects. Street overlay projects approved for next fiscal year with these funds include Rock Prairie Road West, Brothers Blvd, Post Oak Circle, Muirfield Village, Jones Butler, and Hardwood.



The **Traffic Signs & Markings** and **Traffic Signals Divisions** in College Station service and maintain integral traffic flow control mechanisms throughout the City. The system is critical to City operations, most notably during peak traffic times such as the very busy Texas A&M football season. These divisions are also responsible for maintaining and repairing traffic signals and school warning devices in order to provide safe and efficient movement of vehicles and pedestrians.

The **Capital Projects Division** is responsible for the administration of the City’s capital improvement plan. This includes the management of projects approved with bond elections such as streets, fire stations, libraries, and others. Some of the capital projects for public utilities such as Electric, Water, Wastewater, and Drainage are also handled in this division.

Parks and Recreation Department

General Fund: \$5,044,666

Recreation Fund: \$3,811,342

The Parks and Recreation Department (PARD) is responsible for College Station park facilities and recreational programs. The PARD budget is split between the Recreation Fund and the General Fund. The Recreation Fund includes Sports Programs, Aquatics, Xtra Education programs, Teen and Senior programs and Conference Center operations. The remaining Parks and Recreation activities, such as maintenance of park facilities, heritage programs, athletic tournaments, special events at the Wolf Pen Creek Amphitheater and other park locations throughout the City, and cemetery maintenance and operations are budgeted in the General Fund. The Parks and Recreation Department recently underwent a management reorganization resulting in the net elimination of 6.5 FTEs.

Recreation Fund Divisions:

Each program within the Recreation Fund has a fully costed budget, which not only includes revenue and direct costs, but also includes indirect administrative costs, field costs, General and Administrative transfers, as well as the subsidy provided by the General Fund.

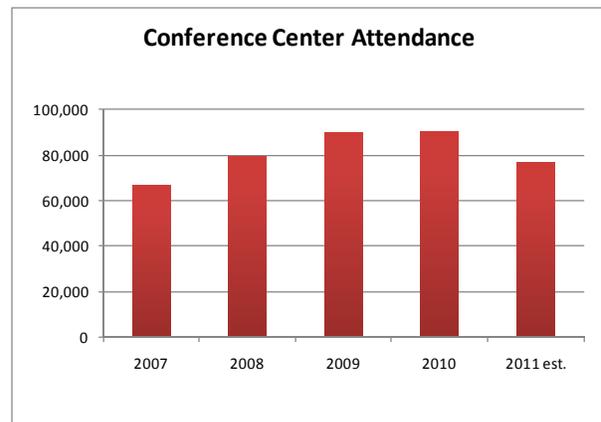
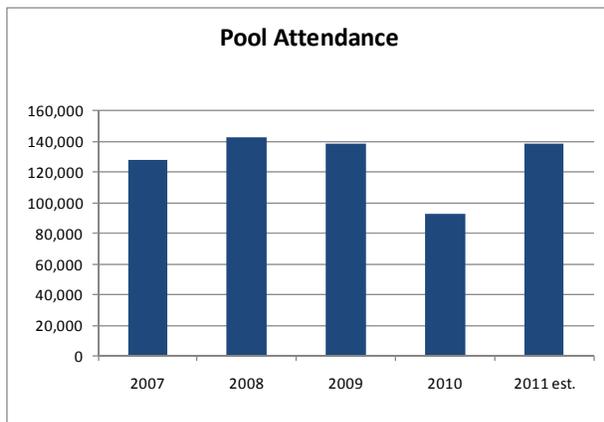
The **Sports Division** approved budget is \$1,365,850 and includes programs such as Adult Softball, Adult Volleyball, Youth Basketball, Youth Football, Girls Softball, Youth Volleyball, Adult Kickball, Challenger Sports, Tennis, and several non-fee programs.

The **Instruction Division** is comprised of the Xtra Education Program which has an approved budget of \$244,156 and provides citizens of all ages the opportunity to enhance their quality of life through various continuing education programs that are offered at various sites throughout the City.

The **Aquatics Division** approved budget of \$1,137,816 supports three City pools, programs at the CSISD Natatorium, the splash pad at the Lincoln Center, swim lessons, water fitness, the swim team and stroke clinic.

The budget for the **Southwood Center and Lincoln Center Division** totals \$704,846. Several teen and senior activities take place daily at the Southwood Center and the Lincoln Center is a community/recreation center that provides positive programming and serves as a satellite center for social services.

The **Conference Center Division** is operated to provide meeting space for various groups and organizations and the approved budget for FY12 is \$358,674.



The above graphs illustrate the fluctuations in attendance at pool facilities and the Conference Center.

The PARD Recreation Fund budget includes three approved service level adjustments which would reduce expenditures by a net of \$131,623. The first SLA is for the elimination of the Concessions as a separate cost center. The concessions will only be managed by the City for Adult Softball and at Adamson Lagoon. This is estimated to save \$12,000 in Temporary/Seasonal employee costs. The next SLA changes the programming at the CSISD

Natorium, which is estimated to save a net \$56,129. The final SLA discontinues and/or reduces the seasons for a few of the sports programs, including flag football, adult volleyball, and adult kickball for an additional reduction of \$63,494 and one (1) FTE. Also approved is to move the responsibility of the youth fastpitch softball program to the Brazos Valley Girls Softball Association, with whom the City already partners to facilitate the program.

General Fund Divisions:

The **Parks and Recreation Department (PARD) Administration Division** budget of \$498,060 serves as the primary point of contact for its customers and provides administrative support to the rest of the department. This division also provides coordination, design and administration of some of the parks and recreation capital improvement projects, graphics support, marketing development, emergency shelter operations and website administration.

The **PARD Recreation Division** budget of \$895,213 oversees Youth and Adult Athletics, Aquatics, Instruction programs, Tournament events and Kids Klub. The Kids Klub is an after school care program, operated in collaboration with the College Station Independent School District (CSISD).

The **PARD Special Facilities Division** budget of \$87,915 is responsible for the operations of the Lincoln Center, the Conference Center, the Southwood Center (Teens and Senior programs), Heritage Programs, and the Larry J. Ringer Library. Also, within this division, is the oversight of special events held at the Wolf Pen Creek Amphitheater as well as other locations throughout the City.

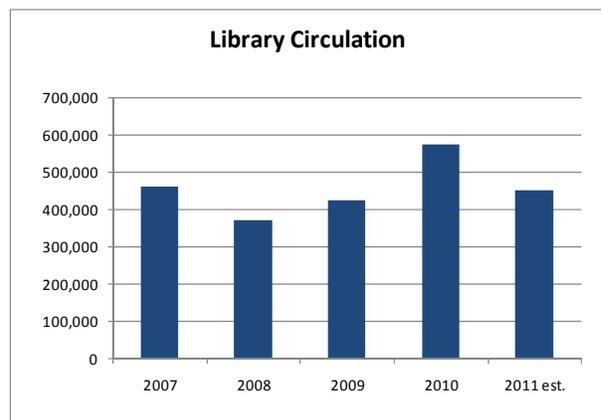
One of the changes resulting from the management reorganization was the combination of the **Operations Division and the Urban Landscapes Division**. This division is responsible for maintenance and operations of the City park facilities, athletic facilities, selected streetscape areas, the City Cemetery and the new Memorial Cemetery. This division also provides support for special events, programs and other City activities. The approved budget for the Operations and Urban Landscapes Divisions are \$2,408,518 and \$1,154,960, respectively.

The Parks and Recreation Department General Fund budget includes four approved service level adjustments in the amount of \$45,200. The first SLA in the amount of \$18,000 one-time funds and \$25,000 recurring costs will replace the current registration and reservation software that PARD uses. The second SLA, for \$22,200, will provide funding for athletic fields maintenance equipment. The third SLA provides for the reduction and relocation of Christmas in the Park for a savings of \$25,000 annually. The last SLA provides \$5,000 in one-time funds for the funding of the City of College Station 75th Birthday Celebration.

Larry J. Ringer Library

\$1,071,654

The Larry J. Ringer Library facility is overseen by the City’s Parks and Recreation Department. This facility is operated in collaboration with City of Bryan, which provides staffing for the College Station facility. The graph to the right illustrates the circulation of the College Station Library over the last several years.



Planning and Development Services Department

The Planning and Development Services Department provides oversight for development planning within the City of College Station. Planning and Development Services consists of the following components; Planning & Development Administration, Community

Development, Engineering, Code Enforcement, Neighborhood Services, Northgate District, and Strategic Planning. Planning and Development Services reinforces compliance with zoning, subdivision, and drainage regulations as well as other City ordinances. This department works with citizens and other City departments to ensure City development in a manner consistent with policies established by Council.

As part of the ongoing reductions, Planning and Development Services FY12 base budget includes the permanent elimination of one full-time GIS Technician, one full-time Code Enforcement Officer, and one full-time Planning Administrator. In addition, grant funds from the Community Development Block Grant will be utilized to fund one half of a full-time Building Inspector position.

The FY12 budget includes a one-time SLA in the amount of \$50,000 for the Wellborn Small Area Plan. This project supports the creation of a district plan for the recently annexed area that respects and preserves the appeal of the area. The focus of this district plan should be working with the residents to identify and retain the elements of the community that contribute to its rural character.

Information Technology Department

\$3,975,499

Information Technology implements and maintains the technology and computer based information systems used by all City Departments. The Information Technology department includes IT Administration, Management Information Services (MIS), Geographic Information Services (GIS), E-Government, Mail, and Communication Services.

The MIS division implements and supports computing platforms and applications for all City Departments, including Computer Aided Dispatch (911) for Public Safety, and connectivity to the Internet. The GIS division is responsible for the coordination of all geographic data and its presentation to the public. The E-Government division is responsible for the City website, interactive web service provision, and the City's Intranet. Communications provides connectivity within the city for cable and fiber.

Funding in the amount of \$196,876 is included in the approved budget for the Brazos Valley Wide Area Communications System (BVWACS) which provides a wide area communications system that promotes radio system interoperability for public safety and emergency management operations.

Due to an ongoing need for budget reductions, one full-time Systems Analyst, one half-time Mail Clerk, and one temporary / seasonal GIS Intern position have been permanently eliminated from Information Technology's approved base budget. The FY12 approved budget also includes a reduction of \$17,140 in overtime for the MIS division.

Fiscal Services Department

\$3,054,633

The Fiscal Services Department provides Fiscal Administration, Treasury, Accounting, Purchasing, and Budgeting services to the City. This department also oversees the operations of Municipal Court and Utility Customer Service.

Treasury handles cash and debt issues for the City while ensuring all funds are prudently invested. The Accounting and Purchasing Divisions work closely together to ensure that purchases are made and recorded according to mandates. Municipal Court collects fines and fees for the City while providing the City with administration for cases filed for enforcement of Class C misdemeanors. The Office of Budget and Strategic Planning prepares, monitors, and reviews the annual budget.

In order to address the ongoing budget conditions, the FY12 base budget for the Fiscal Services department includes removing one full-time Secretary position. No service level adjustments were submitted for Fiscal Services.

General Government Department

\$3,674,203

The General Government Department includes many of the administrative functions of the City.

The **Mayor and Council Division** accounts for expenditures related to Council functions such as education and training. The approved budget for this division is \$30,276. Additional one time reductions in travel and training in the amount of \$14,000 were submitted as savings for the Mayor and Council division.

The **City Secretary Division** is responsible for elections, records management, City Council support and other activities. The FY12 approved budget is \$385,346. This includes one service level adjustment in the amount of \$13,275 for ongoing maintenance fees to provide codification services for the city.

The **Internal Auditor Division** conducts independent financial and performance audits to provide the Council and the Mayor with objective information to assist in determining whether governmental operations are adequately controlled and to assure that a high degree of public accountability is maintained. The Internal Audit approved FY12 budget is \$177,379, which includes an SLA with \$2,196 in one-time and \$52,235 in recurring costs for a new, Assistant Internal Auditor.

The **City Manager Division** is responsible for the day to day operations of the City, making recommendations to the City Council, and providing short and long-term direction to the organization. The FY12 City Manager's approved budget is \$901,097. The approved budget includes reductions in goodwill, food and ice, and supplies for an ongoing savings of \$2,460.

Economic Development is responsible for coordinating economic development activities in College Station. For FY12, the Economic Development division was restructured and will have one Economic Development Analyst position which will be moved to the City Manager's Office. One Assistant Director and one half of a Staff Assistant position will move to the Planning and Development Services Department, and one analyst will fill a vacant Budget/Management Analyst position. The Director position will be eliminated. Overall there will be a net budget reduction of \$324,170.

The **Legal Division** provides legal services and support to City Council and City staff. Among the services provided by this office are legal advice, contract writing, and litigation. The Legal Office budget is \$944,591 which includes the reclassification of one First Assistant City Attorney position to an Assistant City Attorney position which will provide ongoing salary and benefits savings.

The **Public Communications Division** provides for the dissemination of City information through various media outlets. The total FY12 approved budget is \$691,556, which includes the elimination of funds used for internships. The approved budget submission includes ongoing reductions in contract services, food and ice, and postage in the amount of \$3,750. Funds are included for Educational and Governmental (EG) franchise dollars in the amount of \$30,000. These funds can only be used to purchase, replace, or help produce the College Station educational television channel.

The **Human Resources Division** consists of Human Resources and **Risk Management** (which is funded by the Insurance Funds). The Human Resources Division is responsible for the strategy and implementation of the compensation & benefits program for all employees. The division also provides the recruiting and hiring of qualified candidates for City positions. In addition, policy interpretation and performance management programs are coordinated through Human Resources. The Risk Management function seeks to limit the exposure of the City to physical and financial losses through a number of programs that address worker safety. Included in the approved budget is the elimination of the Safety Officer position.

Other General Fund Expenditures **\$4,631,544**

There are a number of expenditures budgeted in the General Fund that do not fall under the purview of any one department. Miscellaneous expenditures within the General Fund include \$932,563 for public agency funding, \$271,098 for contingency transfers and \$3,427,883 for other various expenditures and transfers. These various expenditures and transfers include the General Fund Subsidy Transfer to the Recreation Fund, the transfer to the Economic Development Fund, and State Legislative Consulting services.

Debt Service Fund **\$12,649,002**

The Debt Service Fund is used to account for ad valorem tax revenue collected to pay for authorized general government debt. The approved debt service portion of the ad valorem tax totals 20.1536 cents per \$100 valuation, which accounts for approximately 46% of the tax levy. This is a reduction of nearly 2 cents from the FY11 debt service portion of the tax rate.

Economic Development Fund **\$728,454**

The City created an Economic Development Fund to account for resources and expenditures directed at providing incentives for businesses and industries that are planning to locate in College Station. Resources set aside for economic development purposes will be transferred into this fund and remain in the fund until expended. In FY12, \$398,900 is budgeted in this fund for economic development cash assistance incentives. The city's Economic

Development activities have been restructured and will be managed by the City Manager's Office. The FY12 Approved Budget includes an SLA in the amount of \$75,000 for the development of an Economic Development plan. A \$250,000 transfer to the Electric Fund is also scheduled in FY12.

Efficiency Time Payment Fee Fund **\$0**

The Efficiency Time Payment Fee can be used for the purpose of improving the efficiency of the administration of justice in College Station. Anticipated revenues in FY12 total \$7,962. There are no approved expenditures in FY12 for this fund.

Chimney Hill Fund **\$125,000**

The Chimney Hill Fund accounts for the receipt and expenditure of funds received by the City for the operation and maintenance of a convention center. In FY12, an expenditure of \$125,000 has been included for maintenance costs related to the Chimney Hill property on which a convention center is proposed to be built. These expenses will be offset by lease revenue received from existing tenants.

Business Park Fund **\$112,150**

Resources are included in the budget for economic development activities. In FY12, it is projected that \$112,150 will be transferred from the Business Park Fund to the Economic Development Fund for the Research Valley Partnership's Texas A&M Institute for Pre-Clinical Studies project. This transfer reflects the balance of the funds in the Business Park Fund with the intent that this fund will be closed at the end of FY12.

Brazos Valley Solid Waste Management Agency (BVSWMA) Fund **\$1,393,401**

The City of College Station and City of Bryan set up a corporation to take over the operations of the landfill. The Brazos Valley Solid Waste Management Agency Inc. was created last year. As part of this organization the City of College Station will continue to have landfill employees who will, through an agreement with BVSWMA Inc., provide landfill services. The BVSWMA portion of the budget accounted for in the City of College Station budget is the salary and benefit portion for the College Station landfill employees, which is reimbursed by BVSWMA Inc.

Enterprise Funds

Electric Fund **\$98,236,372**

College Station's Electric Utility provides the construction of new facilities needed to extend electrical service to new consumers, performs repairs and maintenance as needed to maintain the electric system, and installs and maintains street lights and rental lights. Electric Utility personnel maintain over 20 miles of electric transmission lines, 5 electrical substations, and over 400 miles of overhead and underground electric distribution lines.

Two Service Level Adjustments (SLA's) were included in the FY12 Approved Budget that will reduce expenditures. The first reduction SLA, in the amount of \$50,500, results in the elimination of the Goodwill Tree Program that has been included in the electric budget since FY08. Projects funded in the past by this program include trees planted following phase I of the W.D. Fitch Parkway Widening and partial funding of the trees planted at the University Drive/SH 6 interchange. The budget includes shifting these funds from the tree program to a padmount transformer and equipment maintenance program, which is described in more detail below. A second reduction SLA is for the reduction in the Sun Source Solar Photovoltaic Rebate Program. The previous budget for this program was \$75,000. The FY12 SLA reduces the budget for this program to \$37,500. The program previously paid on a per AC watt installation of \$3.00 per watt up to a maximum rebate of \$12,000 per customer. In FY12, the per AC watt payment be reduced by one half, or to \$1.50 per AC watt, with a maximum rebate of \$6,000 per customer.

Six SLA's are included in the Electric Fund's approved budget that will result in budget increases. The first SLA, in the amount of \$102,000, is for the transmission tree-trimming program. The North American Electric Reliability Corporation (NERC) regulations require the Electric Utility to have an ongoing vegetation management program in order to maintain access to the transmission system for system reliability. This program is on a three-year maintenance cycle and this is the second iteration of an ongoing maintenance plan to achieve the requirements. A second SLA is for the addition of training funds to the dispatch division in the amount of \$10,000. These funds are needed in order to comply with NERC regulations that require all Transmission Operators to have NERC-certified

operating personnel on shift in required positions at all times. The third SLA, in the amount of \$50,500, is for the implementation of a padmount transformer and equipment maintenance program. This pilot program will restore the exterior cabinets of padmount transformers and equipment that have been damaged by corrosion from exposure to weather, sprinkler systems and fertilizer. As mentioned above, the budget from the Goodwill Tree Program will be reallocated to fund this program. A fourth SLA is to provide funds for the contracting of services in order to meet Federal guidelines for regular and systematic testing of components comprising our electric system. The Electric Utility must demonstrate how and when the testing was performed and must keep records of such testing as prescribed by mandated protocols. This SLA will provide a budget of \$60,000 for the outsourcing of these services. The fifth SLA, in the amount of \$65,000, is for the outsourcing of a commercial meter testing program. The program will allow for the testing of 300 commercial meter installations per year. A final SLA will provide the budget needed for the operating costs associated with the new dispatch facility. Construction on the new dispatch facility should be complete in late 2011. This SLA will allocate \$14,500 for these costs.

In addition to the SLA's, reductions were made to the base budget as a result of restructuring how certain processes will be handled by the department. Funds for two temporary/seasonal positions were removed from the budget. One of these positions, within the Administration Division, has not been filled in several years. The second position, in the Warehouse Division, was a filled position.

Water Fund

\$14,476,402

The City of College Station has the capacity to produce approximately 30 million gallons per day of potable water. The Water Division has developed high standards of reliability that assures customers' needs are met with a water supply that meets or exceeds all federal and state mandated standards. As a City enterprise, the full cost of service for water production, transmission and distribution is recovered by charging customers for consumption on a per unit basis.

Two SLA's were included that reduced the FY12 Water Fund approved budget by \$45,480. The first SLA, which reduced the budget by \$41,480, is for the discontinuation of the addition of fluoride to the drinking water. The addition of fluoride to the drinking water is not legally required and discontinuing the program will result in O&M and capital savings and will improve employee safety by removing this hazardous chemical from the work place. The water supply naturally contains approximately one-half of the recommended level. In addition, a reduction SLA of \$4,000 is included to reduce the budget allocated for the conservation rebate program. The current budget for rebates is \$8,000. The remaining \$4,000 is consistent with rebate payments made in the past two fiscal years, but may limit the program in future years if popularity increases.

In addition to the SLA's, several reductions were made to the base budget as a result of restructuring how certain processes will be handled by the department. A net total of \$31,008 was reduced from the budget due to the elimination of the Water Auditor position. When this position became vacant in FY11, it was not filled and the water audit services were contracted out. It has been determined that this is a less costly way to handle the water audits and the results of the audits are comparable. Therefore, the position has been eliminated in FY12. \$15,000, however, has been included to offset the cost of contracting out the service. The FY11 budget included the addition of a 0.5 FTE Regulatory Compliance Assistant. This position was responsible for assisting Water Services with evaluating and meeting EPA/TCEQ requirements. The position was shared with the Public Works Department. In FY12, the 0.5 FTE position will be removed from the Water Fund and return at 1.0 FTE to the Public Works Department. A third reduction to the base budget will result in savings of \$658. This is for the formal discontinuation of the backflow program. The backflow program was one in which residential lawn irrigation systems were tested on a five year schedule to address potential backflow issues. This testing has not been done in several years. This reduction will result in the formal discontinuation of the program and will reduce the budget for the remaining costs associated with mailings that would need to be done if the program was still in place.

Base budget changes included three additions, two of which reflect mandated increases in costs. The first is the addition of \$55,000 for an increase in fees assessed by TCEQ that must be paid in order to maintain regulatory compliance. The second is for the addition of \$21,622 for an increase in fees assessed by the Brazos Valley Conservation District. These fees are assessed based on the amount of water used by the City. Finally, the base budget was increased by \$8,500 to cover the cost of charge-backs that are being proposed by the Public Works Department. Currently, when utility line repairs that are made as part of a streets maintenance O&M project, the cost is covered by the Public Works Department. This base budget was increased in the Water Fund so that the cost can be charged back.

Finally, a Council directed change was made to the FY12 Approved Budget that eliminated a transfer in the amount of \$12,500 from the Wastewater Fund to the Economic Development Fund.

Wastewater Fund

\$13,027,941

Effective sanitary sewer collection and treatment is essential to public health in an urban environment. Over the last several decades, standards have increased for this infrastructure. Past upgrades to the Carters Creek Wastewater Treatment Plant were directly related to changing standards. As the system continues to grow, additional capital is needed for line extensions. The existing system will have to be maintained with line replacements and plant enhancements and expansions. Wastewater services are provided as an enterprise function with service related fees paying for the cost of service.

One SLA is included in the Wastewater Fund that results in an increase of \$132,000 to the approved budget. This SLA is for the implementation of a wastewater interceptor cleaning/evaluation program. There are six major wastewater interceptors that collect all of the City's wastewater and transport it to the treatment plants. Currently the City does not own the equipment and technology to perform analysis on pipe of this diameter. By outsourcing the cleaning, capacity analysis and visual construction evaluation of the interceptors, the City can better plan, design and construct infrastructure to meet the increasing development driven demand. The program will allow for this analysis to be performed on one interceptor per year.

In addition to the SLA, a reduction was made to the base budget as a result of restructuring how certain processes will be handled by the department. \$68,199 was reduced from the budget due to the elimination of the Utilities Analyst position. When this position became vacant in FY11, it was not filled. It has been determined that the functions performed by this position can be allocated to Budget staff in the Finance Department as well as to staff within the Water and Wastewater Departments. Therefore, the position has been eliminated in FY12.

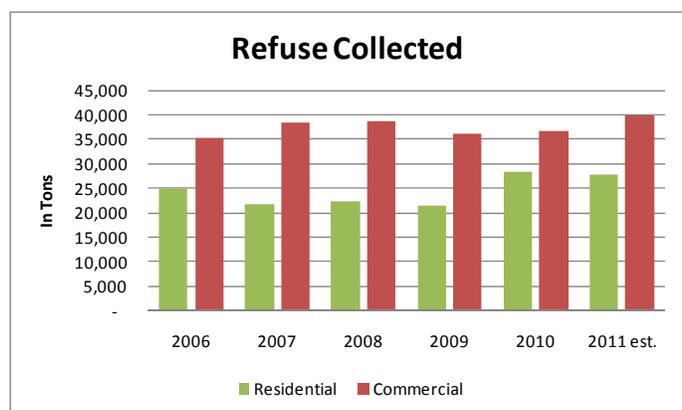
Base budget changes included an increase of \$8,500 to cover the cost of charge-backs that were approved by the Public Works Department. Currently, when utility line repairs that are made as part of a streets maintenance O&M project, the cost is covered by the Public Works Department. This base budget was increased in the Wastewater Fund so that the cost can be charged back.

Finally, a Council directed change was made to the FY12 Approved Budget that eliminated a transfer in the amount of \$12,500 from the Wastewater Fund to the Economic Development Fund.

Sanitation Fund

\$7,430,014

The Sanitation Division of Public Works provides services that meet the City's solid waste collection needs. These services include providing residential containers, curbside recycling, brush and grass clipping collection, street sweeping and the removal of waste. Commercial services are also provided to local businesses and offers collection in small and large containers. Customers with greater volumes have the option of using roll-off containers that are serviced by front load collection equipment.



The operating portion of the Sanitation fund for residential and commercial operations is approved for FY12 to be \$6,720,027, or 6.67% higher than the FY11 Revised Budget. A portion of this increase is due to an increase in forecasted fuel costs as well as increased equipment replacement contribution amounts due to new EPA standards. Approved non-operating expenditures are \$709,987, and include the fund's Return on Investment to the General Fund. Revenues for FY12 in the fund are estimated to be \$7,242,423.

Northgate Parking Enterprise Fund

\$1,085,775

The Northgate Parking Enterprise Fund accounts for parking operations in the Northgate district of the City. This includes the surface parking lot on Patricia Street, the College Main Parking Garage and on-street parking in the

district. The approved FY12 budget for parking operations is \$448,597, which does not include \$220,633 in non-parking related expenditures that will be paid for by a transfer from the General Fund. One-time SLA funding for Capital expenditures in the amount of \$80,000 is included. This funding will be used to expand the use of security cameras in the parking garage to the upper parking levels. Northgate Parking Enterprise fund revenues are projected to be \$1,159,689 in FY12.

Special Revenue Funds

Hotel Tax Fund \$2,123,142

The City receives a tax of 7% on room rental rates from persons staying in hotels within the City. The City's use of Hotel Tax funds is limited by State law to be used for the promotion of tourism in the City of College Station.

The approved FY12 budget includes \$545,698 for City Operations including Wolf Pen Creek event operations and other PARD programs and events that are eligible for Hotel Tax Funds. This includes annual funding in the amount of \$200,000 for soliciting and hosting of sports tournaments in College Station. The FY12 debt service payment of \$224,444 for the land purchased by the City for a Convention Center project will be transferred to the Debt Service fund for payment. \$1,303,000 of Hotel Tax funding is included in the FY12 approved budget for the Bryan/College Station Convention and Visitors Bureau, the Arts Council of the Brazos Valley, the George Bush Presidential Library Foundation, the Brazos Valley Veterans Memorial, Northgate advertising through the Northgate District Association, and the Bryan-College Station Chamber of Commerce. For FY12, \$5,500,000 of the fund balance has been reserved for expansion of the City's Veteran's Park sports complex.

Community Development Fund \$5,012,772

Community Development helps provide low cost housing and other public assistance through Community Development Block Grant and Home Grant funds from the federal government. These funds are used to assist low to moderate-income residents of College Station. Assistance is provided through housing services, public agency funding, public facility improvements, and economic development activities.

American Recovery Reinvestment Act Fund \$65,000

The American Recovery and Reinvestment Act (ARRA) Fund accounts for revenue received and expenditures made by the City through the American Recovery and Reinvestment Act enacted in 2009. These funds are primarily for one-time equipment and other purchases. ARRA Fund expenditures are estimated to be \$65,000 in FY12. This represents the grant funded Sustainability Coordinator position in General Government. The grant will fund this position for a total of 3 years, from FY10 to FY12.

Traffic Safety Fund \$72,959

The Texas Legislature passed SB 1119 which became effective on September 1, 2007. This bill authorizes and controls the municipal use of red light camera equipment and was codified in the Texas Transportation Code, Section 707.003. Revenue sharing provisions are mandatory: after accounting for program expenditures, one half of all revenues received must be remitted to the state. The state will be using their portion of the revenue received to fund regional trauma centers. The remaining revenue retained by the City must be spent on traffic safety programs, intersection improvements, pedestrian safety programs, public safety programs and/or traffic enforcement programs. The City implemented the red light camera program in calendar year 2008 with 4 monitored intersections. In FY10, cameras were added to 5 additional intersection approaches. On November 3, 2009, an election was held in which the majority of the voters voted to end the red light camera program. The FY12 approved budget of \$72,959 includes a 1-time SLA of \$50,000 to fund the City's participation in the B/CS Mobility Initiative. \$22,959 in approved expenditures will use the remaining funds for traffic safety programs and intersection improvements, which will close out the fund at the end of FY12.

Wolf Pen Creek TIF Fund \$0

The Wolf Pen Creek Tax Increment Finance (TIF) Zone generates revenues that must be utilized within the Wolf Pen Creek District. The TIF expired December 31st, 2009. A balance of approximately \$3.2 million remains in the WPC TIF Fund. A determination will be made in FY12 as to how the remaining balance will be spent.

Court Technology Fee Fund **\$133,880**

The Court Technology Fee Fund can be used to fund technology projects at the Municipal Court Facility. Approved expenditures of \$133,880 will be used for technology related purchases such as computer hardware and software for court facilities.

Court Security Fee Fund **\$65,040**

The Court Security Fee Fund is used to fund security projects at the Municipal Court building. Approved expenditures of \$65,040 are included for court security personnel in this fund. To address the limited revenues in this fund, a full-time Marshal position was moved into the General Fund Municipal Court budget beginning in FY12.

Juvenile Case Manager Fee Fund **\$97,900**

The Juvenile Case Manager Fee Fund is used to fund the salary and benefits of a Juvenile Case Manager, as well as cover the salary and benefits of staff time spent administering Teen Court. The total approved budget of \$97,900 includes travel and training funds for the Juvenile Case Manager that were recently approved by legislation.

Police Seizure Fund **\$40,000**

The Police Seizure Fund accounts for revenues and expenditures related to property seized by College Station Police Department. Expenditures for FY12 are budgeted at \$40,000. These funds are used for one-time equipment and other purchases to assist in police activities.

Memorial Cemetery Fund **\$0**

This fund accounts for two thirds of cemetery lot sales as well as other revenue that is collected through the Memorial Cemetery and Aggie Field of Honor. The fund also accounts for expenditures on projects that take place at this location. No expenditures have been included in the FY12 approved budget for the Memorial Cemetery Fund. The maintenance and operations for this cemetery is budgeted in the General Fund in the Parks and Recreation Department.

Memorial Cemetery Perpetual Care Fund **\$10,000**

This fund accounts for the remaining one third of the sales of cemetery lots that are accrued through the Memorial Cemetery Fund, which includes the Aggie Field of Honor. FY12 expenditures include \$10,000 for the continued marketing efforts of the new cemetery.

Cemetery Perpetual Care Fund **\$0**

This fund accounts for the sale of cemetery lots and other revenues that are collected through the College Station cemetery. The fund also accounts for expenditures on projects that take place in the cemetery. There are no expenditures anticipated in this fund in FY12. The maintenance and operations for this cemetery is budgeted in the General Fund in the Parks and Recreation Department.

Internal Service Funds

The City has established several internal service funds for areas where goods and services are provided to City departments on a cost-reimbursement basis. The Internal Service Funds include the Insurance Funds, the Equipment Replacement Fund, the Utility Customer Service Fund, and Fleet Maintenance Fund. Each of these funds receives revenues from City departments to which services are provided. Base budget revenues for the funds reflect the above policies. Internal Service funds have revenues transferred from departmental budgets on a monthly basis to ensure that funds are available for related expenses.

Insurance Funds

The City of College Station has four funds for insurance purposes, all of which are self-funded.

Property Casualty Fund

\$1,637,161

The Property Casualty Fund ensures that the City can adequately cover potential property and liability losses. The FY12 estimated revenues for the Property Casualty fund are \$1,492,910. Approved expenditures total \$1,637,161. Contributions to this fund have increased over prior years to offset prolonged legal expenses.

Employee Benefits Fund

\$9,138,943

The Employee Benefits Fund is self-funded and provides medical coverage to covered City employees and dependents. Estimated revenues for the employee benefits fund total \$9,003,244 for FY12, and budgeted expenditures total \$9,138,943. Funds for wellness programs have been included in the budget in an effort to mitigate future estimated claims costs. In addition, expanded choices for coverage, including a high deductible plan, continued to be offered in an effort to offset rising health care costs. One approved service level adjustment, totaling \$22,375, is included in the Benefits budget to provide Fit Life testing for police officers.

Workers Compensation Fund

\$747,874

The Workers Compensation Fund provides coverage against losses sustained through on the job injuries to employees. Revenues anticipated in the Workers Compensation fund are \$805,538; expenditures total \$747,874. Funds in the amount of \$22,500 are included to provide city workers with reimbursement for the purchase of safety boots. A one-time transfer in the amount of \$200,000 will be made to help offset anticipated claims in the Unemployment Compensation Fund in FY12. The ending fund balance is anticipated to be sufficient to meet worker's compensation needs.

Unemployment Compensation Fund

\$260,600

Revenues in the Unemployment Compensation Fund are estimated to be \$230,042. This includes a one-time transfer in from the Workers Compensation Fund to increase the fund balance. Expenditures in this fund are budgeted to be \$260,600. Claims costs are anticipated to increase in FY12.

Equipment Replacement Fund

\$4,084,826

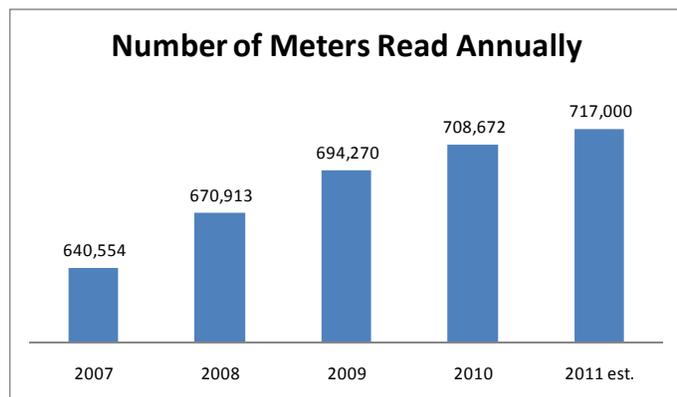
The City has a fund that serves to accumulate resources for the replacement of vehicles and large motorized equipment, the telephone and radio systems, to provide replacement assets for the existing major technological infrastructure, and the replacement of copiers. Anticipated revenues for FY12 total \$3,592,926; expenditures total \$4,084,826. \$3,933,000 is included for fleet replacement and new purchases. Funding is also included for replacement copiers, mobile data terminals, and uninterruptible power supplies.

Utility Customer Service Fund

\$2,342,713

The Utility Customer Service Division is the primary interface with the City's utility customers. Responsibilities include setting up customer accounts, connecting and disconnecting utility services, reading meters, billing and collecting utility customer accounts and addressing customer concerns.

FY12 approved expenses are \$2,342,713. There is one SLA included for Meter Services for the replacement of hand held meters in the division. The total cost of replacement is \$23,661. The chart to the right illustrates the number of meters read annually over the last several years.



Fleet Maintenance Fund

\$1,659,149

The Public Works **Fleet Services Division** manages the vehicle and equipment fleet. The division also performs preventive maintenance and vehicle repair. The City maintains a fleet of vehicles and heavy equipment to provide

services to the citizens of College Station. Some of these services include Police and Fire response, Solid Waste Collection, Public Utilities, Building Inspection, and Parks operations. In FY12, revenues in the Fleet Fund are projected to be \$1,577,410. FY12 budgeted expenditures are \$1,659,149.

Capital Project Funds

\$37,349,793

The City has a number of capital project funds. General obligation bonds form the basic resource for general government projects such as streets, parks, traffic, public facilities and other such needs. However, the City has several other resources that may be used to supplement those resources and help to hold down the ad valorem taxes necessary to pay for general obligation bonds.

In addition to the general government projects, the City has bond funds for each of the utilities operated by the City. For FY12, operating funds from both the Water and Wastewater Funds in the amount of \$3,070,000 are projected to be used to fund capital projects in lieu of the issuance of additional debt.

Other resources to fund capital projects include the Wolf Pen Creek Tax Increment Financing District, the Drainage Utility and Parkland Dedication Funds. Each provides resources that will be used to complete a number of projects over the next five years.

General Government Capital Projects

The following is a brief summary of some of the key general government projects included in the FY12 Approved Budget. More details of these projects can be found in the capital project summaries preceding each capital projects section in the budget document. The funds expended on these projects are considered significant and nonroutine.

STREETS, TRAFFIC, SIDEWALKS AND TRAIL CAPITAL PROJECTS

Street Rehabilitation Projects

In FY12, funds in the amount of \$145,384 are included for the **Tauber and Stasney Rehabilitation project**. These streets are located in the Northgate area. The project includes the rehabilitation of Tauber Street and Stasney Street from University Drive to Cherry Street as well as the design and construction of new sidewalks on College Main. The project also includes the water and wastewater line rehabilitation. The majority of the construction on these streets should be complete in FY11, but the FY12 estimate reflects remaining expenditures. Other rehabilitation projects estimated for FY12 include the **Bird Pond Rehabilitation project**. This project is for the rehabilitation of Bird Pond Road from the city limits to Rock Prairie Road. Funding for this project will come from the authorization related to the Barron Road Widening Phase II project. The Barron Road Widening Phase II project is under construction and is anticipated to come in well below the amount authorized through the GOB. An additional rehabilitation project included in the FY12 Approved Budget is the **Cooner Street Rehabilitation project**. This project includes the rehabilitation of paving and water and wastewater lines along Cooner Street. The project may include concrete pavement, curb, gutter, storm drainage and sidewalks. The majority of the funding for the Streets component of this project will be from Community Development Block Grant (CDBG) funds. \$1,075,634 of the \$1,203,000 Streets budget will be funded with CDBG funds. The balance of the budget will come from Barron Road Widening Phase II authorization.

Street Extension Projects

\$5,302,598 is the estimated expenditure included for various street extension and widening projects. Included in this is \$572,611 for **Oversize Participation (OP) projects** that may arise throughout the fiscal year. These funds are used for building increased capacity into the streets that are being constructed by developers. Of this amount, \$472,611 is from OP funds authorized as part of the 2003 GOB. An additional \$100,000 of OP funds is budgeted and reflects assessments expected to be received as a result of the Holleman Extension project. It is estimated that \$500,000 in assessments will be received over the next five years as the area adjacent to Holleman Drive develops. As a significant portion of the Holleman Extension project budget was funded using OP funds, the received assessments will be earmarked for future OP projects. These funds will not be available for expenditure until they are received.

Other street extension projects include the **extension of Victoria Avenue**. It is estimated that \$316,519 will be spent in FY12 to extend Victoria Avenue from Southern Plantation Drive to connect with William D. Fitch Parkway (SH40), aligning with the existing Victoria Avenue on the south side of William D. Fitch Parkway (SH40). The

roadway will be a major collector consisting of two travel lanes and a center turn lane with bike lanes, sidewalks, landscaping and storm drainage. Water and wastewater upgrades will also be made as part of this project. The project is being completed in advance of the new College Station ISD (CSISD) high school, which is expected to open in August of 2012. An estimated \$575,692 is projected for the **extension of Jones-Butler Drive**. This project includes the design and construction of a major collector from the intersection of Luther Street & Jones-Butler to the intersection of George Bush & Penberthy Road. The project will also include sidewalks, bike lanes and an equestrian crossing. \$500,000 is projected in FY12 for the design of the **Health Science Center Parkway**. This project is a component of the Bio-Medical Corridor agreement.

The budget also includes an estimated FY12 expenditure of \$931,684 for the **Rock Prairie Road East Widening project**. These funds will be used for design and right-of-way acquisition costs related to the future widening of Rock Prairie Road. Construction funds are not included in the project budget. \$266,379 is the projected FY12 expenditure for the **Rock Prairie Road West right-of-way project**. This project includes the purchase of additional right-of-way from State Highway 6 to Normand Drive to provide for the future widening of that section of Rock Prairie Road. Funds have also been estimated for the design of the **Rock Prairie Road Bridge Widening project**. This project was added in late FY11. The City of College Station will design the bridge widening and TxDOT will construct the project. The bridge will be widened to six lanes with U-turn lanes constructed at the north and south ends of the existing bridge. The project will also include sidewalks and bike lanes or a multi-use path. In addition, acceleration/deceleration lanes will be added along the frontage roads. The design will be paid for by the City of College Station using the remaining unallocated Barron Road Widening Phase II authorization (2008 GOB). The construction will be paid for by TxDOT using Proposition 12 funds received from the State that must be used on bridges and overpasses. Design began late FY11 with construction estimated to begin in FY13.

In addition, \$1,125,429 is the estimated FY12 expenditure for the **phase II of construction to Barron Road** from Decatur Drive to William D. Fitch Parkway (SH40). This project will widen Barron Road from Decatur Drive to Barron Cutoff Road on the southwest side of William D. Fitch Parkway (SH40). The existing Barron Road is a two lane rural road. Upon completion of this project, Barron Road will be expanded to a divided four lane minor arterial roadway with medians, bicycle lanes and sidewalks. In addition, new traffic signals will be installed at the intersection of Barron Road and Victoria Avenue and at Barron Road and William D. Fitch Parkway (SH40). This project is anticipated to be completed in advance of the opening of the new CSISD high school in August of 2012. Finally, \$710,000 is included for design work on the **Barron Road East/Lakeway extension project**. This project will extend Barron Road from State Highway 6 east at the existing Barron Road to a future intersection with the extension of Lakeway Drive. The Barron Road extension will be combined with the Lakeway Drive extension.

Street TxDOT Projects

Projected expenditures include \$91,562 for the **Wellborn Widening Reimbursement project**. As part of an AFA with TxDOT, the City is required to reimburse 10% of the right-of-way costs associated with the Wellborn Widening project. The majority of the reimbursement was paid in prior years, but it is anticipated that a final payment will need to be made in FY12.

Traffic Projects

The FY12 Approved Budget includes an estimated \$842,574 for traffic projects throughout the City. Funds are included for a **new traffic signal at the intersection of Wellborn and F&B** and a **signal at the intersection of State Highway 30 and Copperfield**. In addition, \$65,000 is included for the design of a **signal at FM 2818 and FM 60**. \$23,790 is included for **traffic system safety improvement projects** and \$32,536 is included for **traffic signal communication projects**. These projects support traffic signal connectivity as well as other City data and voice services.

Sidewalk and Trail Projects

The City of College Station has worked over the years to ensure adequate transportation infrastructure is constructed for pedestrians and bicyclists. The City has an adopted Bicycle, Pedestrian and Greenways Master Plan. In FY12, \$200,000 is included for **sidewalk improvement projects** throughout the City. The specific projects on which these funds will be used are in the process of being identified. \$224,000 is estimated to be spent on **Phase II of the Hike and Bike Trail Completion project**. This project will continue the 10' wide multi-use trail from Welsh Avenue to the Campus Village trail to the west. The trail will also be extended from the northern connection of the Campus Village Trail through Southwest Park as part of the Southwest Park development, providing continuity of the hike &

bike trail system from Texas Avenue to Southwest Parkway. In addition, \$508,000 is projected to be used toward the design of the **Lick Creek Hike and Bike Trail**. This project is for the construction of approximately three miles of hike and bike trails along Lick Creek between Westfield Park and Lick Creek Park. The trails will connect residential neighborhoods and CSISD property. An estimated \$679,500 will be spent toward the design of **Phase II of the University Drive Pedestrian Improvements project**. This project consists of implementing the remaining phases (2 through 5) of the Pedestrian Improvements on University Drive. The project is designed to improve pedestrian travel in the Northgate area of College Station, especially to facilitate pedestrian movement across and along University Drive between Boyett Street and South College Avenue. Finally, funds in the amount of \$637,000 are estimated for the construction of the **College Main Plaza Improvements**. This project is for the construction of a pedestrian plaza with bike lane from University Drive to Patricia Street. In addition, intersection improvements will be made along Lodge Street and Patricia Street. Funding for this project will come from several sources. A portion will come from the balance of the Discovery Drive project, which is complete and came in under budget. The balance of the budget will come from Certificates of Obligation (CO's) issued in prior years for the Police Station Improvements project (\$208,707) and the completion of the 2nd floor of the Municipal Court building (\$18,376). Use of these funds is limited to certain types of projects, but they may be used for the College Main Plaza Improvements project.

PARKS AND RECREATION CAPITAL PROJECTS

In FY12, expenditures in the amount of \$2,271,230 are estimated for Parks and Recreation capital improvement projects. Included is \$68,384 for **field redevelopment projects**. A portion of the funds will be used for replacement and repairs to numerous athletic facilities and parks throughout the City. The funds for these projects are collected from the fees paid by players and teams from both City leagues and outside user groups. The funds are used to pay for replacement items and facility upgrades at City athletic facilities.

\$81,696 is the estimated expenditure for improvements at **University Park**. This project will consist of the addition of 14 parking spaces to the existing parking lot. Also included in the project is the addition of a landscape island, sidewalks, curb and gutter, and relocation of the irrigation system, as needed. Funds in the amount of \$293,843 are estimated for the purchase of park land throughout the City as part of the **Neighborhood Parks Revolving Fund** project. These funds are used for acquiring properties for neighborhood parks in advance of development. \$792,307 is included for **improvements at Stephen C. Beachy Central Park**. These include the construction of a new concession complex and restroom building. An estimated \$100,000 is included for the **Lick Creek Park Iron Bridge Trail Completion**. This project is for the construction of a compacted gravel trail over the existing dirt trail in Lick Creek Park. \$198,000 has been included for the design of the **East District Maintenance Shop Replacement**. These funds will be used to replace the existing shop. Finally, funds are included for the detailed design of the **Lick Creek Nature Center**. This center, proposed to be built at Lick Creek Park, will serve as a nature center for visitors who want to learn more about the park.

GENERAL GOVERNMENT AND CAPITAL EQUIPMENT CAPITAL PROJECTS

General government and capital equipment projects are planned assets that have value to more than one specific area of City operations. The two main divisions within this category are public facilities and technology projects. Estimated expenditures for public facility projects in FY12 include \$6,349,265 for the construction of **Fire Station #6**. Fire Station #6 will serve the busy University Drive corridor. Construction is expected to be completed in FY12. In addition, \$599,000 is included in the budget for the purchase and installation of a **Fire Emergency Response Alerting System**. This system will replace the fire station alerting system and the PA systems in stations 1, 2 and 4. A portion of the funding for this system will come from the balance of budget remaining from the Fire Station #3 Relocation project. Certificates of Obligation in the amount of \$239,409 remain and may be used toward this project. The additional needed budget will come from the balance of the Radio System Replacement project, which is complete and came in under budget. The budget for the Radio System Replacement project was a combination of CO debt and Equipment Replacement Funds. Finally, \$20,000 is included for the **purchase of library books**. The funds for the purchase of these books come from donations collected for this purpose.

The FY12 Approved Budget also includes a projected expenditure of \$832,000 for technology projects. Included is \$300,000 for the **replacement of the City's Mobile Data Terminal system**. This project is for the replacement of the electronic equipment that provides the interface between the radio frequency system (800 MHz radio system) and the Internet Protocol system (Computer Aided Dispatch). The goal of the project is to provide a public safety radio system that meets current and anticipated needs. \$122,500 is projected for the **Fiber Optic Infrastructure**

project. This project will support the installation of fiber optic cable to continue expansion of the city's network to new buildings and facilities, and to permit the connection of existing facilities that are not currently on the network. An estimated \$224,500 is included for the **E-mail and File System Migration project.** This project will migrate the city E-mail system from GroupWise to another e-mail system. The project will also implement a new e-mail archive system and will move file and print management. Finally, \$185,000 has been included for a **Network and Data Security Upgrade project.** This project will examine city wide data security standards, policies and procedures and will result in establishing guidelines and business practices that will bring the city more closely in alignment with industry best practices for information security. These latter two projects, as well as \$200,000 of the MDT System Replacement budget, will be funded using a portion of the balance of the Radio System Replacement project, which is complete and came in under budget.

Finally, funds in the amount of \$763,286 will be transferred to the Electric Fund. These funds reflect the balance of the Radio System Replacement project. In addition, as mentioned in the Sidewalks and Trails section of the Streets Capital overview, \$227,083 will be transferred to the Streets Capital Improvement Projects Fund for use on the College Main Plaza Improvements project.

UTILITY CAPITAL PROJECTS

Below are descriptions of the utility capital projects included in the FY12 Approved Budget. The funds expended on these projects are considered significant and nonroutine.

Electric Capital Projects

\$9,571,100 is the approved budgeted appropriation for electric capital projects in FY12. Funds in the amount of \$3,000,000 are budgeted for **Production projects** in FY12. It is anticipated that these funds will be used for a methane gas production project at the Brazos Valley Solid Waste Management Agency (BVSWMA) landfill. \$650,000 is included for **General Plant projects.** These include the replacement of the mapping system, enhancements to the SCADA system and plant upgrades. Also included is \$250,000 for the design of renovations to the Utility Service Center Building. Funds in the amount of \$1,160,000 are estimated for **Overhead System Improvement projects.** These funds will be used for the construction of overhead feeder extensions and upgrades of existing overhead electric infrastructure. This includes the annual utility pole replacement program. Funds in the amount of \$1,150,000 are estimated for **Underground System Improvement projects.** These funds will be used for the construction of new underground electric projects and for conversion of overhead power lines to underground. \$1,380,000 is included in the approved budget for **New Service and System Extension projects.** These funds will be used to provide electrical system services for new customer additions (residential, commercial, apartments and subdivisions). \$95,000 is included in the approved budget for **Residential Street Lighting projects.** These funds are used for new residential street lighting projects and improvement to existing residential street lighting. Funds in the amount of \$150,000 are estimated for **Thoroughfare Street Lighting projects.** These funds will be used are for new thoroughfare street lighting projects and improvements to existing thoroughfare street lights. \$759,000 is included in the approved budget for **Distribution projects** and \$1,175,000 is included for **Transmission projects.** These funds will be used for the construction of electric transmission and distribution projects to provide electric capacity to the City of College Station. Major substation replacement equipment is included in this funding.

The FY12 Approved Budget includes a projected debt issue of \$8,825,000 for Electric Utility capital projects.

Water Capital Projects

In FY12, \$8,456,117 is the approved new appropriation included for water capital projects. Appropriations from prior years carry forward on capital projects. In some cases, the total new appropriations exceed the total estimate for capital expenditures because the new appropriations may cover not only the current fiscal year, but future fiscal years as well. The new appropriations included for FY12 exceed the FY12 projected expenditures for this reason. Total expenditures in FY12 for Water capital projects are projected to be \$8,033,942. Water Production projects include an estimated FY12 expenditure of \$5,728,440. \$800,000 is included for the purchase of **land for future well sites.** As capacity needs grow, the City is preparing for the construction of new wells. A component of this is the land acquisition for new future wells. An estimated \$418,000 is included for the **Sandy Point Chemical System Replacement project.** The chemical feed and storage facilities at Sandy Point Pump Station require upgrading to accommodate current expansion of the water production infrastructure and to be in compliance with current fire codes. As part of the project, the existing chlorine disinfection system will be replaced to improve personnel safety,

operating reliability and cost efficiency. \$3,116,645 is included for **high service water pump improvements**. This project will increase the pumping capacity of the Dowling Road Pump Station. This project is in response to analysis of the water system capacities in relation to Texas Commission on Environmental Quality (TCEQ) requirements. It is anticipated that these improvements will be completed in FY13. \$625,000 is included in the approved budget for the **Cooling Tower Expansion project**. This project is for the design and construction of an additional water cooling tower and all of the associated appurtenances to connect this new equipment into the existing system. The additional tower is needed to meet the increased production capacity of the water system. \$371,295 is included for the completion of the **3 Million Gallon Ground Storage Reservoir (MG GSR) Rehabilitation project**. As part of this project, the interior coating of the reservoir will be replaced and some structural upgrades will be made to ensure that it meets TCEQ guidelines. In addition, \$45,000 is included for the design of the same improvements at the **5 Million Gallon Ground Storage Reservoir (MG GSR)**. \$37,500 is included for the **design of renovations at the Utility Service Center**. The cost of the renovations is being shared by the Electric, Water and Wastewater utilities as all three are housed in this facility. It is anticipated that the renovations will occur in future fiscal years. \$25,000 is projected for the continuation of the **Supervisory Control and Data Acquisition (SCADA) man machine interface project**. This project is for the evaluation, procurement and implementation of software packages available to improve the SCADA man machine interface or graphical software. New servers are included to increase flexibility and reduce vulnerabilities and down time. An additional \$50,000 is included for Well #7 Fiber. This project is for the installation of fiber from Sandy Point pump station to Water Well #7 to create wireless access point for Water Wells #5, #6, #8 and future wells. Finally, \$240,000 is included for the **Water Redundant Communications project**. This project is for data communication improvements. These improvements will allow for built-in redundancy, wireless communications, mobile work force and unforeseen communication plans not related to construction projects. The main focus is to construct fiber loops which provide multiple paths to all facilities.

Funds in the amount of \$997,500 are projected to be expended on Water Distribution projects in FY12. This includes \$100,000 of general **Oversize Participation (OP)** funds. These funds are used to help meet future capacity needs by oversizing water lines above the minimum size required to serve a development. \$557,000 is the projected FY12 expenditure for the **Wellborn Widening project**. This project was for the relocation of water lines outside of pavement areas in conjunction with Wellborn Widening. This final phase should be completed in FY12. A portion of the expenditures for this project will be reimbursed by TxDOT. It is estimated that approximately \$1,000,000 will be received in FY13 following the completion of the project. Approximately \$2,400,000 was received in FY10 for a portion of the project that has already been completed. \$108,500 is the estimated FY12 expenditure for the **Raymond Stotzer West Water Line project**. This project is for the design and construction of water infrastructure to provide service to an area that was annexed by the City of College Station in 1995. This area is near the intersection of Raymond Stotzer West and FM 2818. In addition, \$137,000 is included for the **City of Bryan Raymond Stotzer Phase I** water line. This project will consist of the construction of a 12" waterline along Health Science Center Parkway from FM 47 to Turkey Creek Road, and for the construction of a 16" waterline along F&B Road from Turkey Creek Road to FM 2818. This project will be designed and constructed by the City of Bryan, but will be paid for by the City of College Station. This project is a component of the Bio-Medical Corridor agreement. Finally, \$95,000 is estimated in FY12 for the construction of an 8-inch water distribution line to serve the necessary fire protection for the approved **Carter Creek Wastewater Treatment Plant (CCWWTP) Lab/SCADA building**.

Rehabilitation projects included in the FY12 Approved Budget include \$634,150 for the **South Knoll/The Glade project**. This project is for the replacement of water lines in the area bounded by Haines, Southwest Parkway, Glade and Langford. These aging lines were identified in a 2003 water study as in need of replacement. In addition, \$78,534 has been included for the completion of the **Southwood 5-7 project**. Construction on this project began in FY11 and should be completed in FY12. This project is for the replacement of water lines in an area bounded by Southwest Parkway, Harvey Mitchell Parkway, Welsh and Shadowood. Other rehabilitation projects include the **Cooner Street Rehabilitation project** and the **Plantation Oaks Water Line Rehabilitation project**. The Cooner Street Rehabilitation project includes the rehabilitation of water and wastewater lines and paving along Cooner Street from Texas Avenue to the street terminus. The water distribution lines are in need of replacement due to an increase in service disruptions caused by deteriorating lines. The FY12 estimate is for the design of the project. Funding for the majority of the cost of the project design will come from Community Development Block Grant funds. Construction of the water portion of the project, which will follow in FY13, will be paid for with water utility revenue. The Plantation Oaks Water Line Rehabilitation project is for the rehabilitation of a 12-inch water line along

Harvey Rd, between Scarlett O'Hara Drive and Munson Avenue. This segment of the line is being replaced due to continuing failures that are causing service disruptions to customers in this area.

Contingency in the amount of \$150,000 has been included in the FY12 Approved Budget. These funds will be available for use on unanticipated projects as well as to offset project overruns. Finally, \$150,000 has been included for the meter replacement program that was implemented in FY08. This program is for the replacement of water meters on a routine basis to ensure efficient water readings.

The FY12 Approved Budget includes an estimated \$1,950,000 in current revenues that will be transferred from operations to fund water capital projects. Additionally, a debt issue of \$6,100,000 is projected in FY12 for Water capital projects.

Wastewater Capital Projects

The FY12 Approved Budget includes \$4,815,757 in new appropriations for numerous wastewater capital projects. Appropriations from prior years carry forward on capital projects. Therefore, the projected expenditures exceed the new appropriations included for FY12. Total expenditures in FY12 for Wastewater capital projects are projected to be \$9,144,828. Wastewater Collection projects include \$100,000 for **oversize participation and planning**. These funds are available to meet future anticipated capacity in the construction of wastewater lines above the minimum size needed to serve the development. An estimate of \$325,000 is included for the **East Side FM 158 Sewer Line project**. This project will construct gravity sewer lines, lift station and forced main to serve properties along FM 158 south of the intersection with FM 30 in service territory acquired from the City of Bryan and within the City of Bryan's corporate limits. This project is the result of a service territory swap coordinated as part of the Bio-Medical Corridor agreement. Design of the line is estimated to begin in FY12 with construction following in FY13 and FY14. \$44,965 has been estimated in FY12 for upgrades to the wastewater infrastructure that are being completed as part of the **Victoria Avenue Extension project**. In FY12, \$934,758 is the estimated expenditure for the **Scott and White Sewer Line/Lift Station project**. This project consists of the design, construction, and land acquisition required for a new lift station facility (on the Scott & White property) and a force main along State Highway 6 that will connect to the Spring Creek trunk line. Funding for this project will come from the Economic Development Fund, from Scott and White and from wastewater utility revenue. Funding is also included in the FY12 approved budget for the design of the **Bee Creek Parallel Trunkline**. The existing Bee Creek Trunkline sub-basin currently serves areas along FM2818, from areas north of Wellborn Road to the Carters Creek Wastewater Treatment Plant. This project will install a gravity line to increase the system capacity of the Bee Creek Trunkline sub-basin to accept the ultimate build-out demand anticipated in this respective area. This project is expected to span several years with construction being completed in FY14. \$225,000 is included in the approved budget for the design of the **FM 2154 Sewer Trunkline**. This project is for the design, easement acquisition and construction of a gravity sanitary sewer line along the east side of FM2154, a lift station in the proximity of the intersection of FM2154/Greens Prairie Trail and a force main along the south side of Greens Prairie Trail. This project is also expected to span several fiscal years, with completion estimated for FY15.

Rehabilitation projects included in the FY12 Approved Budget include **South Knoll/The Glade**. This project is for the replacement of wastewater lines in the area bounded by Haines, Southwest Parkway, Glade and Langford. These aging lines were identified in a 2003 water study as in need of replacement. In addition, \$136,331 has been included for the completion of the **Southwood 5-7 project**. Construction on this project began in FY11 and should be completed in FY12. This project is for the replacement of wastewater lines in an area bounded by Southwest Parkway, Harvey Mitchell Parkway, Welsh and Shadowood. Also included in the FY12 Approved Budget is the **Cooner Street Rehabilitation project**. The Cooner Street Rehabilitation project includes the rehabilitation of water and wastewater lines and paving along Cooner Street. The sanitary sewer lines are in need of replacement due to an increase in service disruptions caused by deteriorating lines. The FY12 estimate is for the design of the project. Funding for the majority of the cost of the project design will come from Community Development Block Grant funds. Construction of the wastewater portion of the project, which will follow in FY13, will be paid for with wastewater utility revenue. Finally, funds in the amount of \$309,029 are included in the approved budget for the **Northeast Trunkline Rehabilitation**. A study conducted in 2010 identified major defects within the Northeast Trunkline. The intent of this project is to repair/replace the most critical segments of this interceptor.

Funds in the amount of \$3,271,047 have been estimated for Treatment and Disposal projects. \$924,509 is included for the **Carter Creek Headworks Improvements project**. This project will replace or refurbish components of the

existing headworks that have become unserviceable. \$167,000 is the projected expenditure for the **construction of catwalks around the Lick Creek clarifiers**. The catwalks will provide safe access for the operators to operate and maintain the clarifiers. An estimated \$155,000 is included for **centrifuge improvements** at the Lick Creek Wastewater Treatment Plant (LCWWTP). Improvements include installing a larger sludge discharge hopper, a sludge conveyor and a work platform around the centrifuge. \$156,100 is included for completion of the **Lick Creek Sludge Holding Tank Improvements**. This project will ultimately expand the size of the waste sludge holding tank at the Lick Creek Wastewater Treatment Plant. An additional \$168,438 is estimated for the completion of the **Lick Creek Return Activated Sludge Modifications project**. The Return Activated Sludge Pumps are not consistently pumping return activated sludge at an appropriate rate. This is a critical function essential to meeting TCEQ mandated treatment requirements. This project will reconfigure the sludge piping so that the pumps will perform acceptably. \$200,000 is included for the **Lick Creek Sludge Blower Replacement project**. This project will replace the current blower units which are at the end of their service life. New blowers are needed to maintain quality of sludge during storage prior to dewatering. \$850,000 is included for the **Lick Creek Centrifuge Replacement project**. This project will replace the sludge dewatering centrifuge at the LCWWTP. The current centrifuge has exceeded its useful life. An estimated \$650,000 is included for the **Carter Creek Digested Sludge Aerator Replacement project**. This project will replace the current aeration diffusers in Digested Sludge Holding Tanks #1 and #2 at the CCWWTP. Continued failures of the existing diffusers make replacement essential.

Funds in the amount of \$34,768 are estimated for the **SCADA replacement project**. This project will replace the control equipment that has exceeded its useful life. \$592,808 is the projected expenditure for the completion of the **Carters Creek Lab and SCADA Building project**. The existing building no longer meets laboratory standards. In addition, \$99,006 is estimated for **Process Control Improvements at LCWWTP**. This project will be for the purchase and installation of improved process control instrumentation at the Plant. An additional \$117,259 has been included in FY12 for the **installation of SCADA at the new lift stations**. This will allow for monitoring and alarming of the new lift stations. \$120,000 is included for the **Carter Creek Fiber Ring project**. This project will provide for data communication improvements that will allow for built-in redundancy, wireless communications, mobile work force, and unforeseen communication plans not related to construction projects. The main focus is to construct fiber loops which provide multiple paths to all facilities. \$37,500 is included for the **design of renovations at the Utility Service Center**. The cost of the renovations is being shared by the Electric, Water and Wastewater utilities as all three are housed in the facility. It is anticipated that the renovations will occur in future fiscal years. Finally, \$111,172 is included for the **Aggie Acres Fiber Optic Conduit project**. This project will connect the Aggie Acres lift station in the ETJ to the City's sewer system.

Finally, contingency in the amount of \$150,000 has been included in the FY12 Approved Budget. These funds will be available for use on unanticipated projects as well as to offset project overruns.

A total of \$1,120,000 in current revenues from operations is estimated to be used to fund Wastewater capital projects. Additionally, a debt issue of \$7,580,000 is projected in FY12 for wastewater capital projects.

SPECIAL REVENUE CAPITAL PROJECTS

Below are descriptions of the special revenue capital projects included in the FY12 Approved Budget. The funds expended on these projects are considered significant and nonroutine.

Park Land Dedication Capital Improvement Projects

The Park Land Dedication Funds account for the receipt and expenditure of funds received by the City from residential land developers who dedicate land, or money in lieu of land, for use in the development of neighborhood parks in residential areas. The projects in the Park Land Dedication Capital Improvement Projects Funds are funded using the dedicated park land funds.

Park Land dedication funds must be used for the development of parks within the zone to which the funds are dedicated. In FY12, expenditures for Park Land Dedication projects are estimated at \$1,420,175 for projects that are anticipated to be completed in the various park zones. Funds in the amount of \$4,895 are included for **improvements at University Park**. These improvements will include additional parking and a retaining wall at the large dog pond. The Park Land Dedication funds for this project will be supplemented with Neighborhood Park Improvement bond funds. An estimated \$36,000 is included for **improvements at Carter Crossing Park**. The park will be constructed in phases as funds become available and is planned to ultimately include sidewalks, an entry

plaza, a tot playground, creek crossings, benches and trees with irrigation. \$208,280 is the FY12 estimated expenditure for improvements at Southwest Park. This phase of the project will be the construction of a 10 foot wide hike and bike trail through Southwest Park. The trail will connect with the north end of the Campus Village Trail and will continue to Southwest Parkway. The project will include a bridge crossing, retaining wall, and box culverts. The project will be designed in-house by Public Works staff. It is estimated that \$10,000 will be spent in FY12 for **phase III of John Crompton Park**. The total project budget for this phase is \$149,000. The FY12 expenditure reflects the estimate of what is needed to complete this phase of the project. Additional funds are projected in a number of Park Land zones but these funds have not yet been obligated to specific projects. These funds are available to be used for projects that arise throughout the year within the applicable zones. Funds not used in the fiscal year will carry over to future fiscal years.

Drainage Capital Improvement Projects

Drainage capital projects are funded by revenue generated through a drainage utility fee that is collected from residential and commercial utility users. Significant projects include a projected \$355,000 for **Greenways land acquisition** throughout the City. The City's Greenways Master Plan calls for future trail development in urban and suburban greenways. The funds for this project were from prior years' debt issue. \$200,000 is included for **Minor Drainage Improvement projects**. These funds are used for minor unscheduled drainage projects that arise throughout the fiscal year. \$286,000 is included for **Erosion Control in the Wolf Pen Creek trail area**. Bank stabilization measures will be designed and constructed to protect the trails, irrigation, benches and other improvements in the upper trails area from erosion. An estimated \$50,070 is included for **Stormwater Mapping projects**. These funds will be used for mapping of the City's stormwater infrastructure. Finally, \$500,000 is included for the completion of a **Drainage Master Plan**. The results of the study will be an inventory of existing infrastructure and a twenty (20) year maintenance and infrastructure improvement plan for those portions of the drainage basins that lie within the city limits. The plan will form the foundation for future infrastructure projects.

Wolf Pen Creek TIF Capital Projects

The Wolf Pen Creek (WPC) TIF Fund accounts for ad valorem tax and other revenues that are accrued to the WPC TIF District. The fund also accounts for expenditures on projects that take place in the district. The TIF expired on December 31, 2009. A balance of approximately \$3.2 million remains in the WPC TIF Fund. A determination will be made in FY12 as to how the remaining balance will be spent.

ADDITIONAL O&M COSTS

The FY12 Approved Budget includes a number of capital projects that have been recently completed and have added operations and maintenance (O&M) expense. In particular, the City's General Fund has been and will continue to be impacted by capital projects as they come online. In some situations, the O&M cost of a project is minimal and can be absorbed by the City department that is benefiting the most from the project. In other situations, the O&M cost is more significant and funding for these additional expenses is addressed through the Service Level Adjustment (SLA) process. In these situations, SLAs are submitted for the O&M needs of the capital projects and funding is considered as part of the budget process.

Departments are expected to consider the impact of current and planned capital improvement projects on operations and maintenance (O&M) budgets. This analysis is a component of the 5-year Strategic Business Plans that are completed by all City departments. Projections as to the impact of capital projects on O&M budgets that are included in the Strategic Business Plans are used by the Finance Office in financial forecasting.

Conclusion

The previous discussion provided an overview of the FY12 budget and key changes from the FY11 budget. A full version of the Approved Annual Budget is available for download at <http://www.cstx.gov>, at the Larry J. Ringer Library (1818 Harvey Mitchell Pkwy.), or in the City Secretary's Office at City Hall.